

# CROSSROADS of the Corps

The Magazine of the Marines' Memorial Association & Foundation, San Francisco \ WINTER 2020



**MARINES' MEMORIAL  
IS A TOUCHPOINT FOR  
TRANSITIONING VETERANS**

See page 14 »

# THE END-OF-YEAR GIVING SEASON → IS HERE ←

Gifts to our **Area of Greatest Need** help us grow our current programs and establish new ways to serve, but we always invite you to give to the program that YOU are most passionate about!

**Sustain our Living Memorial**, which commemorates our veterans and includes the **Tribute Memorial Wall**, visited daily by veterans and families.

**Support our Gold Star Parents Honor & Remembrance Event**, a vital opportunity to pay tribute to those who gave their lives in service.

**Assist those Currently Serving** with discounted memberships and MMC hotel rooms, plus our growing Care Package Program for active duty service members.

**Help us Host Events to Commemorate** historical battles and **Educate** our community about U.S. defense, past and present, and **Serve** young veterans as they transition to civilian life.

**Support our Veteran Members in Need** with discounted stays during disasters like wildfires or medical emergencies.

**GIVE ONLINE at [MarinesMemorial.org/ways-to-give](https://MarinesMemorial.org/ways-to-give)** or use the envelope at the center of this magazine. Donations of \$500 or more will be listed in *Crossroads*.

If your giving is restricted to 501(c)3 organizations, please consider a gift to the Marines' Memorial Foundation.

## Qualified Charitable Distributions

Support our mission and lower your tax bill!

Utilizing a QCD is a tax-savvy strategy that allows you to transfer up to \$100,000 per year from your IRA directly to a qualified 501(c)(3) organization, like Marines' Memorial.\* Any amount processed as a QCD counts toward your required minimum distribution and reduces the taxable amount of your IRA distribution, resulting in a lower overall tax liability!

**For more information, please contact the Development Department at (415) 673-6672.**

\*Please use the Foundation's EIN number: 45-5261064. Only available to IRAs and individuals who have reached the required minimum distributions age of 70.5. Not yet qualified? Consider the Marines' Memorial for your future QCDs!



#### MARINES' MEMORIAL ASSOCIATION & FOUNDATION

A NON-PROFIT VETERANS ORGANIZATION

609 Sutter St. · San Francisco, CA 94102 · tel (415) 673-6672 · fax (415) 441-3649

email [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org) · website [MarinesMemorial.org](http://MarinesMemorial.org)

Room Reservations: 1-800-5-MARINE [MarinesMemorial.org](http://MarinesMemorial.org)

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FOLLOW THE  
MARINES' MEMORIAL  
ASSOCIATION ON



DONATE AT  
MARINESMEMORIAL.ORG



## Mattis Talk Inspires

General Huly:

Thank you for the video with General Mattis. I just watched it and it was spectacular. He really is an amazing visionary. Please schedule him again.

Thank you again.

*Semper Fi,  
Dick Ryerson*

Dear Membership Department:

I just watched General Mattis talk at Marines' Memorial. I reside nearby in Fairfield at a continuing care retirement community, which is composed of mostly retired military officers and their wives. We have many veterans, including five or six who served in World War II. Could this video be shown in our community or is some permission needed to show it to the officers here? I and several members here are benefactors of the Club.

*Richard Steiner  
Retired  
O-4, USN*

*LCDR Steiner,*

*Please feel free to share the video! We're so glad you enjoyed the program. We were honored to have General Mattis with us, and are looking to have him back soon.*

*Take care,  
Mackenzie Jakoubek  
Director of Membership*

## "Fire Season" Haven

General Huly:

I want to extend my sincere gratitude to you, Eric and the staff for accommodating me so quickly during this recent and alarming weather event. I



**Would you like to share a response to what you read here? A suggestion or opinion about your Club experience? Please address correspondence to [Crossroads@MarinesMemorial.org](mailto:Crossroads@MarinesMemorial.org).**

do not take for granted how fortunate I am to have a safe (and lovely) haven during such times, as many individuals do not. The Club is very special to me and my family. Every time I am there it feels like an extension of home, which is not only a comfort, but a true honor. I called my grandfather, MajGen Lloyd Wilkerson, this morning on his 100th birthday from my room. It absolutely delighted him to know I was sitting in a space he helped to create. What a priceless memory for us.

*All the best,  
Catherine Wilkerson*

General Huly:

I am a member of the Marines' Memorial Club and live in Healdsburg. My wife and I were forced to evacuate due to the wildfire and fortunately were able to make a reservation at the Club. Your email of October 27 offering special rates was very timely. I called that day and was able to secure a room for October 28 and 29. When I arrived at the Club, the gentleman who checked us in extended our stay through November 1 just to be on the safe side. Fortunately, we were able to return home on the 31st.

We are very grateful for the special rate you offered those of us who had to evacuate. Clearly, we were not the only guests in this unfortunate situation. Our membership at Marines' Memorial is very special for us. Whenever we arrive, we are treated like family. We always look forward to seeing Brian and enjoy his hospitality in the Leatherneck Lounge.

Thank you for your generosity and caring attitude.

*John Hazlett  
Major USAF Ret*

## Lunch at the Leatherneck

*From an online review:*

I recently had a business lunch at the Leatherneck Steakhouse and it was very good. Great view from the 12th floor of the Marines' Memorial building. We all ordered steaks and all those at my table enjoyed their meal. I thought the wine pricing was fair. The bar is closed for lunch but they were happy to accommodate us with a Coffee Royal with our dessert. The service was very good and we were not rushed. Overall, it was very good and I will return.

*Turn to page 28 to meet the Marines' Memorial Club's culinary team.*



**DID YOU KNOW?** Membership in the Marines' Memorial is open to all branches of the US Armed Forces.

### Welcoming Visitors During San Francisco Fleet Week



On each day of this year's Fleet Week, volunteers greeted visitors to the Club, offering information and answering questions about membership and the programs of the Marines' Memorial. Living Memorial Director Brendan Kearney also led tours in the afternoon. Many thanks to volunteers Jenn Walden, Jane Rutledge, Katie Kearney, and Len Noriega.

**DID YOU KNOW?** A majority of our events are free to members and the community. Programs are generously underwritten by donor dollars!

### Help us keep you informed

Are you receiving our e-newsletter, *MarineClub Monthly*? If not, please let us know right away! It's the easiest way for members to stay current on the Club calendar, as well as members-only news and special offers. Email us at [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org) or log into the member portal at [MarinesMemorial.org/membership](http://MarinesMemorial.org/membership) and click "Member Login."

**DID YOU KNOW?** You can donate to the Marines' Memorial Foundation without spending an extra penny! Just designate MMF as your charity of choice on Amazon Smile.



### Are you a member aged 75+?

If you are 75 years of age or older, and have been an active Veteran member for 20 consecutive years or 25 non-consecutive years, you are eligible to "lock in" the price of membership that is current on your 75th birthday. *Semper Fidelis* members retain all standard member benefits, and your contribution remains tax deductible. Contact Membership at [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org) to learn more.

**DID YOU KNOW?** You've already made back your \$200 membership fee after staying at the Club for just three nights!

### Soaring Eagles



Congratulations to our newest Soaring Eagles, Jomar Morales, Olivia Duong, and Sue Chen, who have completed the Club's special training in guest service excellence.

**DID YOU KNOW?** Active duty members receive a 20% discount when hosting their wedding on a Friday or Sunday.

### ...and Eagle Sightings

These Eagle Sightings were recently submitted by members Gail and

Merl Pugh: "John, at the Bell Desk, who first welcomed us in June 2019, about midnight (after multiple airline delays), and who continues his always calm and professional demeanor and assistance;" and "Brittany, who works Happy Hour 12th floor weekend shifts, while continuing her full-time studies in mechanical engineering. Brittany is an extremely professional, well organized, pleasant, polite, and positive at all times." We encourage you to acknowledge exceptional service at the Club by completing an Eagle Sighting form, available at the Front Desk and in guest rooms.

**DID YOU KNOW?** If a member or benefactor holds an event at Marines' Memorial, they will receive a rebate on their food and beverage charges.

### Is Marines' Memorial in your will?



If you have included, or plan to include, the Marines' Memorial in your estate plan, please let us know. Contact Development Director, Chelsea Leonard, at (415) 658-9210 or [ChelseaLeonard@MarinesMemorial.org](mailto:ChelseaLeonard@MarinesMemorial.org). No gift is too small!

**DID YOU KNOW?** Annual members get a 10% discount and Benefactors receive a 15% discount while dining at The Leatherneck Steakhouse.

### In Memory

If you know of a member who has passed on, please let us know at [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org) or call us at (415) 673-6672.



IT'S THE  
ROARING '20S  
AT THE MARINES'  
MEMORIAL CLUB!

RING IN 2020  
WITH US, IN YOUR  
BEST GATSBY STYLE.

RESERVE NOW!  
MarinesMemorial.org  
or (415) 673-6672 x238

NEW YEAR'S EVE

TUESDAY 31 DECEMBER  
7 P.M. TO 2 A.M.



From Windbreakers to Wine Glasses  
to keeping the little ones warm,  
**MARINECLUBSTORE.COM**  
is your GO-TO for gifts they'll love!



**Gingerbread Madness Hits MMC!**



Staff members kick off the season with creativity and a competitive spirit at our annual Gingerbread House contest. This year's entries will be on display from December 4th through the 10th. Drop by, take a look, and cast your vote for the grand prize!





## YOUR CLUB CALENDAR \ UPCOMING EVENTS + REUNIONS

REGISTER AT [MARINESMEMORIAL.ORG/MEMBERS/UPCOMING-EVENTS](https://MARINESMEMORIAL.ORG/MEMBERS/UPCOMING-EVENTS)  
OR [RSVP@MARINESMEMORIAL.ORG](mailto:RSVP@MARINESMEMORIAL.ORG)

**Underwriting opportunities are available for Marines' Memorial events.** Please contact Development Director Chelsea Leonard at [ChelseaLeonard@MarinesMemorial.org](mailto:ChelseaLeonard@MarinesMemorial.org).



7 December 2019 · 9:00 am  
**HOLLY JOLLY HOLIDAY PARTY AND BREAKFAST WITH SANTA**  
Holiday season fun for the whole family!



11 December 2019 · 6:00 pm  
**KOREAN WAR COMMEMORATION**  
69th Anniversary of the start of the Korean War.



14 December 2019 · Kickoff 12 noon  
**ARMY VS. NAVY VIEWING PARTY**  
Doors open at 11:30 a.m. for this year's gathering. Join the fun!



31 December 2019 · 7:00 pm  
**NEW YEAR'S EVE ROARING '20S CELEBRATION**  
Ring in 2020 in Gatsby style with us!



13 January 2020 · Time TBD  
**THE 12<sup>TH</sup> MAN: FILM VIEWING AND PANEL DISCUSSION** The story of Norwegian resistance fight Jan Baalsrud.



13 February 2020 · 6:00 pm  
**IWO JIMA COMMEMORATION**  
Guest speaker Dr. Breanne Robertson will discuss the technology she used to identify the men in Rosenthal's famous photo.



22 February 2020 · 9:00 am  
**GOLD STAR PARENTS HONOR & REMEMBRANCE MEMORIAL SERVICE**  
Gather with us in the Marines' Memorial Theatre as we honor and remember the beloved children of our Gold Star Parents.



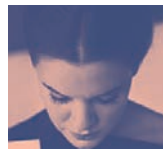
12 April 2020 · 12:00 pm  
**EASTER BRUNCH**  
Celebrate with us and enjoy a gourmet buffet, mimosas, and live music.

Please check [MarinesMemorial.org](https://MarinesMemorial.org) and our Club's Facebook page frequently for the latest event info.

## COMING SOON TO **MARINES' MEMORIAL THEATRE** \ [MARINESMEMORIALTHEATRE.COM](https://MARINESMEMORIALTHEATRE.COM) *History. The Arts. Music. Events.*



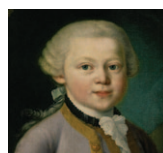
12 December 2019  
**MICHAEL ERIC DYSON** One of the country's leading "hip-hop intellectuals" on Jay-Z. [commonwealthclub.org](https://commonwealthclub.org)



13 December 2019  
**VERA POLOZKOVA** M.ART presents a poetry concert: "High Resolution," a USA premiere! [cityboxoffice.com](https://cityboxoffice.com)



9 December 2019  
**HELP IS ON THE WAY FOR THE HOLIDAYS XVIII** Benefits the Richmond/Ermet Aid Foundation. [eventbrite.com](https://eventbrite.com)



6 February 2020  
**HUMANITIES WEST: GREENBERG AMONG FRIENDS - MOZART** With Lino Rivera, piano. [cityboxoffice.com](https://cityboxoffice.com)

Member discounts may be available for these shows. Enter promo code "MMA" when buying your tickets online.





**CPO PAULA HOOVER, USN (RET)** served 22 years on active duty. Now a full-time student, she is busy with all that life has

to offer, including any and every outdoor fitness option and feeding a deep passion for food and wine. “I never stop moving,” says the woman known as “Bumble Bee” to her friends. Since joining in June, Paula has jumped right into member life. “The Club is a grand space to get away in this complex, busy city,” she says, “and it is the right way to honor all who’ve served.” Realizing that many remain unaware of the Marines’ Memorial, she loves to share it with fellow veterans. Paula’s Navy service took her around the world, with tours in Europe, the Pacific, the Indian Ocean, and in Balad, Iraq (2008-2009). Serving also left her with resources to pursue post-retirement goals and dreams, including a BS in Aeronautics and the Advanced Wine and Beverage Graduate Certificate from the Culinary Institute of America. She aspires to a career in aviation management, an eventual PhD and professorship in Aeronautics, and more world travel. Paula says that, had she not joined the Navy right out of high school, she would never have had such opportunities, adding: “I believe that the sky is not the limit! Instead, we set our goals and intentions in life, then see them through.”



**2ndLT NICK RANAHAN, USMCR** is one of our newest members. He joined in anticipation of returning home

from Quantico next April, when he’ll trade active duty for life in the reserves. Before joining the Marine Corps last year, Nick served as a Senior Airman in the Air National Guard. Growing up in San Francisco with no connection to the military, he remembers being aware of the Club building and knowing that it had something to do with Marines, but with no understanding of what that might be. Now, as he looks ahead to his coming transition, Nick knows that leaving behind his active duty community will leave a hole. “I’m used to and love the community that the Marine Corps is. It’s different and special, with heritage and history that are second to none. I appreciate that there’s a group of people here who understand that and the foundational values that go into being a Marine. Being in the Club will hopefully fill that hole and help maintain the connection.” As he returns to his hometown, his wife Mallory, and his civilian job at Salesforce, Nick also plans to find time to pick up on old passions like sailing San Francisco Bay, hanging out at the beach with his dog, and enjoying fine wine and craft beers (“in moderation, of course!”).



**CHARLES CANFIELD’S** family business owns a place in the hearts of generations of young people. The semi-retired chairman of the Santa Cruz Seaside Company says that running the historic Santa Cruz Beach Boardwalk has kept him young at heart. “I’m glad my father was in this instead of the mortuary business,” he jokes. Charles, a Navy veteran, talks to a lot

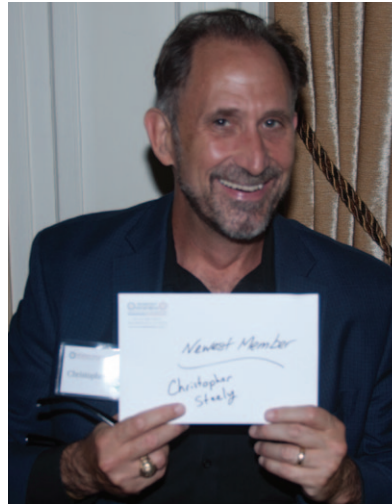
of young people. “Kids today are a little lost,” he says. “I encourage them, when I can, to join the service. Suddenly you’re in with guys from all over. You learn a lot, really grow up, and, with the right attitude, get more out than you put in.” He points out that the military takes a bad rap from a lot of people these days, which is truly uncalled for. Charles stayed at MMC in the 1960s, during his Navy service. In 2001, he joined as a benefactor. The Canfields enjoy spontaneous overnights at the Club, when they can get a room on short notice. “It’s way better than it was in the ’60s!” Charles says, noting recent years’ renovations. “We have a couple of motels, so we understand the ins and outs of this business. It’s not easy, and I give the Marines’ Memorial a lot of credit; it’s a great asset and really well run.”

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Between October 26 and 27, our Club & Hotel went from its typical mid-fall occupancy rate to bursting at the seams. Whether on mandatory evacuation orders from the **KINCADE FIRE** or seeking relief from Northern California’s widespread **BLACKOUTS**, many veteran and active duty members found refuge with us and waited out the firestorm in comfort and good company. The Marines’ Memorial does everything possible to support members and their families who are displaced from their homes, including offering a subsidized rate during times of disaster. For those we were unable to house at the Club & Hotel in October, we assisted them in finding another local hotel with availability. Thank you to all who help us to support fellow Veterans and active military through generous donations to our **AID & ASSIST** fund!

# FALL RECEPTION CELEBRATES NEWEST AND OLDEST MEMBERS

On 22 August 2019, Marines' Memorial opened up the quarterly "New Member Reception" to all members, whether joining in 1946 or 2019. Enjoying beer, wine, and hors d'oeuvres, more than 50 new and long-standing members heard from CEO and President LtGen Jan Huly, USMC (Ret), General Manager Michael Allen, and representatives from each department about the history of the Marines' Memorial, Club operations, and the many benefits of membership. Awards (and Leatherneck Steakhouse gift certificates) were given to those members in attendance with the longest and shortest tenure. Staff Sergeant Henry L. Tassinari, USMC (Ret) received the award for longest membership, having joined in 1954. The newest member award was a tie, going to Charlie Daniels and Christopher Steely, both of whom joined in late July 2019. Attendees were then offered a tour with our Living Memorial Director, Col Brendan Kearney, USMC (Ret). The event was such a hit with attendees, who left knowing more about not just their Club, but also about their fellow members, that we are planning to host another "All Member Reception" in the near future.



^ Clockwise from above:  
Newest members  
Christopher Steely and  
Charlie Daniels, and  
longest member Henry  
L. Tassinari

## 2020-2021 COLLEGE SCHOLARSHIP ALERT!

The Marines' Memorial Scholarship Program aids US Veterans, MMA members, their children and grandchildren with college tuition. Selection for scholarship awards is based on merit, a personal statement, and letters of recommendation.

Watch your email and the Spring 2020 edition of Crossroads for details.





# 73 YEARS OF GENEROSITY BEAUTIFULLY



If you would like to **upgrade to a Benefactor**, please contact our Membership Department at (415) 673-6672 X 223 or [Member@MarinesMemorial.org](mailto:Member@MarinesMemorial.org).

Join or upgrade between now and December 31 and we will send you a gift of Valiance wines as a Thank You!

If you have designated Marines' Memorial as a recipient of a **Planned Gift** or would like more information on our **Major Donor Club**, please let us know.

Contact Chelsea Leonard, Director of Development, at 415-658-9210 or [ChelseaLeonard@MarinesMemorial.org](mailto:ChelseaLeonard@MarinesMemorial.org)



# RECOGNIZED IN NEW LOBBY DISPLAYS

In the Fall 2019 edition of the *Crossroads of the Corps*, we unveiled our preliminary plans for our new Benefactor and Donor Walls. We are thrilled to announce that the walls are up and ready for viewing in the Elevator Lobby!

We are honored to recognize our Benefactors and members of the Patriots Circle, our Major Donor Club, and The Guard, our Legacy Society, for their dedication to Marines' Memorial Association and Foundation.

As a project that started almost two years ago, we believe these walls are a striking reflection of our history, culture, mission and values with the resolve to establish and maintain close ties with those dedicated to honoring the legacy of military service. Our achievements can only be celebrated with our members and supporters and we hope this proves to be a distinctive and dignified display of our gratitude.

We invite you to visit the Club soon and take a look! With names dating back to our establishment in 1946, there are some real gems to discover.

**Missing from the Benefactor Wall or need a correction made?**

Please contact Col Brendan Kearney, USMC (Ret), Director of the Living Memorial, at (415) 673-6672 x250 or [BrendanKearney@MarinesMemorial.org](mailto:BrendanKearney@MarinesMemorial.org) before 31 December!



Our thanks to Eleven Fifty Seven Design of Sidney, Ohio. They were a pleasure to work with in strategy and planning, along with creative design and fabrication.

# MEMBERS:

Earn one **Free Night's Accommodations** for every new member you sign up.



## Spread the word and help others discover the **Advantages of Membership** in the Marines' Memorial. Benefits include:

Access to the **Marines' Memorial Club & Hotel** in San Francisco, with special member rates and packages, plus the private club ambience of Chesty's Bar and the Leatherneck Steakhouse.

Over 240 **Reciprocal Clubs** around the world.

Eligibility for over \$100,000 in **College Scholarships** each year.

**Networking** opportunities with Currently Serving and Veteran communities, including a Members-only Happy Hour Tuesday – Friday.

Invitations to **Special Events**, like the annual Marine Corps Birthday Ball, George P. Shultz Lecture Series, holiday brunches and more.

Discounted rates for reunions, celebrations and weddings held in the Club's **Banquet Facilities**.

Direct support of our mission to **Honor the Legacy of Military Service**.

**To be eligible** for Marines' Memorial membership, candidates must have served honorably or currently serve in any branch of the US Armed Forces.

Please **share the application** on the facing page, or refer your friends to [MarinesMemorial.org](https://MarinesMemorial.org) to join! **Make sure they tell us you referred them**, so you will be eligible for a "Member Get a Member" gift certificate. For each new Veteran member you refer, you will receive one night's accommodations\* at the Marines' Memorial Club & Hotel.

\*Certificates are for standard room Sunday-Thursday and cannot be combined with other discounts or packages. Referred member must be a new Veteran member who has paid the \$200 membership contribution. Referrer must be an active member. Certificates have no cash value and are not transferable or replaceable. Rewards are sent quarterly.



# Membership Application

**APPLY ONLINE**  
at **MarinesMemorial.org**

**Questions?** Member@MarinesMemorial.org or (415) 673-6672 x223  
Marines' Memorial Association, 609 Sutter St., San Francisco, CA 94102

## Membership Categories (All donations are tax-deductible and non-refundable):

- ☐ **Regular** Veteran & Retired, all US Services, including Merchant Marine (wartime): Annual donation \$200
- ☐ **Currently Serving Members of the Armed Forces** All Services \$35 (Rates remain the same until personnel departs Active/Reserve status, then normal member rates apply)
- ☐ **Benefactor** Veteran, Retired, or Currently Serving.  
Benefits include: Engraved name plate, room upgrade at no additional cost (based on availability at check-in), advance special events reservations, 15% discount in the Leatherneck Steakhouse, 15% discount on Memorabilia.
  - ☐ **Individual Plan** One time donation of \$3500 (Includes primary and spouse)
  - ☐ **Family Plan** One time donation of \$4500 (Includes primary, spouse and family guest cards at no additional charge)

## Membership Information (Please print clearly)

First Name, MI, Last Name: \_\_\_\_\_

Branch of Service: ☐ USMC ☐ USN ☐ USA ☐ USAF ☐ USCG ☐ Merchant Marine (wartime)

Military Status: \_\_\_\_\_ Highest/Current Rank: \_\_\_\_\_

Birth Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_ Email: \_\_\_\_\_ @ \_\_\_\_\_

Address: \_\_\_\_\_

City: \_\_\_\_\_ State: \_\_\_\_\_ Zip: \_\_\_\_\_

Home Phone: \_\_\_\_\_ Mobile: \_\_\_\_\_

I certify that I served on Active Duty in the US Armed Forces from \_\_\_\_\_ to \_\_\_\_\_.

## How did you hear about us?

- ☐ Advertisement or news article (Name of publication or site: \_\_\_\_\_)
- ☐ Visit to the Club or Theatre ☐ Member/family/friend ☐ Site presentation ☐ Other \_\_\_\_\_

## Family Members

Your spouse, children over 21 years (who are ineligible for membership by themselves) and non-military parents are eligible for Guest Cards. Spouse card is complimentary; all others are \$50 annually, per Guest Card. Please list names, relations and ages of those for whom you would like to add a card (use reverse side if necessary). In-laws are ineligible.

First & Last Name	Relationship	Email	Amount	Must be 21 Years +
_____	_____	_____	_____	<input type="checkbox"/>
_____	_____	_____	_____	<input type="checkbox"/>

## Processing Your Membership Application

**In addition to the completion of this application, please attach the following:**

- **Photocopy of Official Verification of Honorable Service:** DD214 or Retired ID Card; copy of front of Active Duty ID Card (Currently Serving only)
- **Appropriate Donation** (All donations are tax-deductible and non-refundable)

**Circle Payment Type:** MC VISA AMEX ☐ Annual Auto-Renewal | Personal check or other: \_\_\_\_\_

Total Amount Due (membership donation + guest card(s)) \$ \_\_\_\_\_ ☐ Additional Donation Enclosed \$ \_\_\_\_\_

Credit Card # \_\_\_\_\_ Exp. Date \_\_\_\_\_

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**Welcome Aboard!**



# FOCUS ON YOUNG VETERANS



If you've been reading some of our most recent communication, you will notice that Marines' Memorial has taken a more proactive approach to serve our area's young veterans. We are constantly looking for opportunities to help them navigate the transition to civilian life and the challenges of gaining entry into the prestigious career opportunities of the Bay Area, Silicon Valley, and elsewhere by furthering their education and providing professional networking opportunities.

We recently had two events take over the Club that did just that.

On 27 August, thanks to the hard work of our many young Board of Directors members, we held our first Veterans Entrepreneur Panel. We welcomed inspiring veteran CEOs Don

Faul of Athos, John Dillon of Aerospike, Inc., and Ryan Popple of Proterra, Inc. During their panel discussion, moderated by Association Board Member Tim Hsia, they spoke on their transition from military life to entrepreneurship, how their military career aided in their career growth, leadership challenges they've faced, and their advice for the veterans in the audience.

On 18 September, we hosted BreakLine for their inaugural BreakLine Summit. BreakLine is an education for employment company based in Silicon Valley. They provide a very hands-on approach that prepares veterans to take their next step in the tech industry. Their goal is to find opportunities commensurate with experience and potential and give their partners, like Facebook, Google, Slack, and Palantir

access to a new pipeline of exceptional talent. During the day-long event, they welcomed incredibly successful leaders like Lars Dalgaard, founder of Success Factors, Kevin Systrom, co-founder of Instagram, as well as many BreakLine alums, to share wisdom, struggles and optimism for the future of veterans in the workforce. Former Secretary of Defense General James Mattis, USMC (Ret) keynoted the event in an intimate fireside chat with BreakLine Founder and CEO Bethany Coates. They ended

*Marines' Memorial's first Veterans Entrepreneur Panel featured (left to right) CEOs Don Faul of Athos, Ryan Popple of Proterra, and John Dillon of Aerospike*

v



**Would you like to sponsor an event?**

Contact Development Director Chelsea Leonard at [ChelseaLeonard@MarinesMemorial.org](mailto:ChelseaLeonard@MarinesMemorial.org) to learn more.





their evening with a happy hour, encouraging community and camaraderie among the group of transitioning veterans.

We look forward to hosting more events and giving young veterans the edge when it comes to leaving the service and excelling in the civilian world.

>

*The BreakLine Summit welcomed Success Factors founder Lars Dalgaard (right), Instagram co-founder Kevin Systrom, and former US Secretary of Defense James Mattis*



## ^ BAY AREA VETERANS RESOURCE FAIR

On the morning of 31 October, the Marines' Memorial Club Commandant's Room filled with veterans and exhibitors for the 2019 Bay Area Veterans Resource Fair. Co-hosted by California State Treasurer Fiona Ma, the San Francisco Veterans Affairs Commission, and the Marines' Memorial Association & Foundation, the free informational event was designed to connect Bay Area veterans to benefits, resources, programs, and services.

Presenters from CalCAP, SBA, VA, CalVet, TCAC, CalHFA, CalABLE and Scholarshare 529 covered topics related to business, housing and finances. They offered guidance on fee relief and accessing capital for veteran-owned businesses, entrepreneurship training and contracting programs, saving for education and retirement, how to apply for affordable housing, how to access first-time homebuyer loans, and more.

Around 50 veterans attended the three-hour event, coming away with valuable information and support.



George P. Shultz  
Lecture Series

# GENERAL JAMES MATTIS, USMC (RET)

O n the evening of 17 September 2019, the George P. Schultz Lecture series hosted an evening with General James N. Mattis, USMC (Ret), who served as the 26th United States Secretary of Defense from January of 2017 to December of 2018. Jim Mattis is a longtime member

of the Marines' Memorial and has served on the Association's board of directors. Over the course of his decorated Marine Corps career, he served in the Persian Gulf War, the War in Afghanistan, and the Iraq War. In his civilian career, Gen Mattis has worked in the tech industry and served on the

advisory board for Spirit of America, an organization that provides support for the safety and success of American service personnel. He took the stage of the Marines' Memorial Theater following the publication of his book, *Call Sign Chaos: Learning to Lead*, for a sold-out event discussing his views on leadership and learning from history.

The event was mediated by Marines' Memorial member Mike Cerre, an Emmy award-winning journalist currently working as a correspondent for PBS News Hour. Mr. Cerre, who served as an officer with the US Marine Corps in Vietnam, has guest mediated for the George P. Shultz Lecture Series in the past, including April's interview with Lieutenant General H.R. McMaster, USA (Ret). The evening began with introductions from Lieutenant General Jan Huly, USMC (Ret), President and CEO of the Marines Memorial Association & Foundation, and the Honorable George P. Shultz, former Secretary of State.

Over the course of his military career, Gen Mattis gained a reputation among his fellow officers for intellectualism, and Mr. Cerre began the interview with a question about Mattis's support for reading lists as part of training. Mattis spoke at length about the importance of learning from history and the value of the current system, with different books assigned to different troops. He contends that extensive reading is what has kept him from being caught unawares by a repeat of history.

The two men then looked back in history, with the General recalling a near prophetic speech made by then-Secretary of State Shultz in 1984. Secretary Shultz, speaking in New York





City, warned of the imminent threat of terrorism and the need to strike preemptively, a vision which, Gen Mattis said directly to Shultz in the front row, “some of us didn’t see as clearly as you; that’s the bottom line.”

Mattis’s first command was in the Gulf War in 1991, and it was, to his eye, an excellent op. He explained the need to restrict mission creep, the need for a leader who can set a vision, state it clearly, and stick to it. Sometimes, however, the vision doesn’t go quite like you had planned, and he joked with the audience that every time he had been promoted, it had been right after he made a mistake. Some of these mistakes were made while serving under Major General Mike Myatt, former President and CEO of the Marines’ Memorial Association, who was

also seated in the front row. “Did I ever thank you,” Mattis quipped, “for those two minefields you sent me into?” The mistakes, he explained, got him promoted because he learned from them.

Mr. Cerre then directed the interview to current situations unfolding abroad. First, Gen Mattis predicted, as he has before, that terrorism will remain an ambient threat for another four generations. To combat this will require collaboration and cooperation, both between the branches and among our allies. He offered an anecdote from his time in Bahrain of both types of collaboration, quoting

former Secretary of State Condoleezza Rice: “We do things with our allies, not to them.” Sometimes, Gen Mattis explained, you simply have to trust people to know what they are doing or that they have your back.

Mr. Cerre took this opportunity to

discuss the General’s previous hesitation around going into Iraq. Mattis admitted that he did not see the logic in it, but that a large part of what makes operations successful is the trust you place in the decisions of your superior officers. He spoke of the need for senior officers to connect with those below, for the commander’s intent to speak directly to the youth on the ground such that your authority is not merely

confirmed by your rank. “The title of ‘leader,’” he went on, “is bestowed by your subordinates.” As he reiterated that the people in the countries where they fought were not the enemy but rather those they should protect, Mr. Cerre produced a concrete example that Gen Mattis practices what he preaches. On 19 March 2003, every member of 1st Marine Division received a letter from the Mattis, excerpts of which Mr. Cerre read aloud: “Our fight is not with the Iraqi people...you’re part of the world’s most trusted and feared force. Keep our honor clean and engage your brain

**“There’s no one person driving the hatred in this country, and no one person is going to change it. It is time that we all... stand up for our fellow Americans...keep our affection for one another. If we see someone called a terrorist or enemy of the state because they have a different point of view, say, ‘I disagree 100% with you and I don’t agree with you being called a terrorist and, by the way, I’m going to dinner with you tonight.’”**

**» GEN JAMES MATTIS**

before your weapon.” For the troops to follow this, Gen Mattis maintains, is not that difficult, because they have learned the history and want to honor those who came before.

Further on the topic leadership, Mr. Cerre prompted Gen Mattis to elaborate on his policy of *Command and Feedback* rather than *Command and Control*. Now, said Mattis, *Command and Feedback* is simply how the USMC leadership works, and it’s better off for it. He takes it a step further, practicing *Clarify and Confirm*, demanding that those to whom he issues instructions ask questions and engage with him.

In spite of Mr. Cerre’s nudge toward politics, General Mattis was reticent to discuss his time in the current administration and insisted, as he has before, that generals have no place in elections. He remained Secretary of Defense for 712 days, as long as he could, and he did it as a service to his country. His greatest worry, he told the audience as the clock ran out, is political divisiveness and moral absolutism. General Mattis quoted Abraham Lincoln, saying that if America dies it will not be by a foreign hand, but by suicide. He encouraged the audience: “We have a responsibility to turn this country over to our successors with *e pluribus unum* meaning something more than some Latin words on a coin in our pocket.” His words seemed to resonate, and when Gen Huly came onstage to thank him, he reassured the audience that Gen Mattis would certainly be coming back to Marines’ Memorial Club in the future.

To view Gen Mattis’ talk, visit [MarinesMemorial.org/members/past-events](https://MarinesMemorial.org/members/past-events).

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*In memory of*  
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MajGen Tracy L. Garrett, USMCR  
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# WORLD WAR II IN THE PACIFIC

A LOOK BACK WITH TWO  
DISTINGUISHED HISTORIANS



Walter Borneman James Hornfischer

Approximately 100 people attended our 26 September event featuring Walter Borneman and Jim Hornfischer. Both men are award-winning historians and best selling authors. Mr. Borneman has published three books on World War II in the Pacific: *MacArthur at War*, *Brothers Down*, and *The Admirals*. Mr. Hornfischer's catalog includes *The Fleet at Flood Tide* and *Neptune's Inferno*. They discussed the 1944 Pacific campaign and addressed the key Admirals who played a critical role from both Washington, DC and in the Pacific itself. They are passionate in their love of history, which was demonstrated by the insights they provided on this evening.

A series of slides helped tell the story, beginning in early 1944, at the conclusion of the Marshalls operations. At that time, multiple advances in military tradecraft were making it possible for naval warfare to become strategic, including amphibious "heavy power," the advent of carrier aviation, new Marine infantry tactics, and strategic airpower, along with updated logistics, engineering and communications capabilities.

In his presentation, Mr. Hornfischer described the exploits of three central figures in the finale of the war against Japan: Admiral Raymond Spruance, who commanded US naval forces during the Battle of Midway and the Battle of the Philippine Sea;



Admiral Kelly Turner, Amphibious Force commander; and Enola Gay pilot Paul Tibbets.

In his portion of the evening, Mr. Borneman discussed the roles of Admirals Leahy, King, Nimitz, and Halsey, General MacArthur. He also introduced the audience to Marine PFC Russell Durio, KIA on the USS Arizona at Pearl Harbor on 7 December 1941, whom he had profiled in his book *Brothers Down*.

The presentation led through the strategies, battles and personalities on both sides that led to our successes in the Pacific War and victory over Japan. From the island of Saipan to Operation Downfall — the proposed Allied plan for the invasion of the Japanese home islands that never came to pass — and back to Nagasaki and Hiroshima, adversaries of vastly different character fought what became a "total war," in which all targets are legitimate and moral boundaries blurred. The context of economies and civilian lives caught up between the warring nations showed another aspect of what was at stake.

It was a fascinating evening, and we look forward to the authors' next appearance at the Marines' Memorial!

< From top:  
Battle of Saipan  
Marianas landing  
Imperial Conference 9 August 1944  
Chamorro people of Mariana Islands



# COMMEMORATION » Grenada

In October 1983, President Ronald Reagan, citing a threat to Americans on the Caribbean nation of Grenada by its Marxist regime, ordered the US Military to invade and secure their safety. The invasion, launched on 25 October 1983, concluded in victory within five days, on 29 October.

Thirty-six years later on 23 October 2019, Major General Ray Smith, USMC (Ret), a highly decorated Vietnam War veteran who commanded infantry units at all levels, offered us his firsthand account of Operation Urgent Fury. He commanded the 2nd Battalion, 8th Marines in Grenada, part of an invading force that included the Army's rapid deployment force, Army Delta Force, Navy SEALs and other combined forces totaling 7,600 troops. Cooperation of local citizens eager to return to a peaceful democratic existence also helped to win the fight.

MajGen Smith began with some

background on the sorry state of the US military by the late 1970s. The Soviet Union was in Afghanistan, active in Africa and the Caribbean. Our power was on the decline, the Soviets' on the rise. "Nothing was going right," he recalled.

On 20 October 1983, Smith's battalion left for Lebanon on the USS Guam to relieve BLT 1/8, which had been assisting with the civil war there. Twenty-four hours after departure, the ship's commodore was ordered to divert course into the Southern Caribbean at full speed. No further explanation. The ship was under total emission control, unable to send out communications or ask any questions. Only two men on the ship had ever heard of Grenada. One was Ray Smith, who, as it happens, had written an academic study a few years before titled "The Assault, Seizure and Occupation of the Island of Grenada as a Live Fire Training Event for a Marine Expeditionary Brigade."



Orders finally came through to land on the island of Grenada, where a coup had put brutal thugs into power. The forces were to restore order, return government officials to their rightful places, and evacuate friendly foreigners and Americans as needed. The Marines began landing at 4 a.m. Gen Smith's firsthand account of the next five days was riveting and sometimes humorous, and left the audience with an appreciation of one of the last century's less understood and underappreciated US military actions. He ended his talk by saying, "I'm extremely proud of what my Marines did in Grenada. It was, I believe, a big turning point for America."

To view video of this event, visit [MarinesMemorial.org/members/past-events](https://MarinesMemorial.org/members/past-events).

# Skyline

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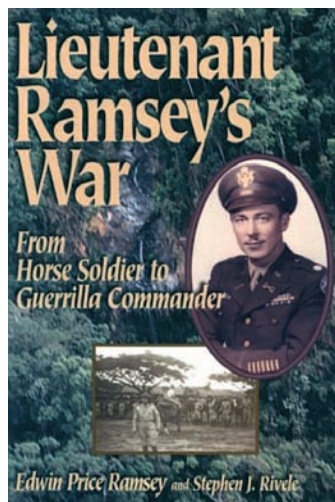
## BOOK REVIEW

# LIEUTENANT RAMSEY'S WAR

**L**ieutenant Ramsey's War: From Horse Soldier to Guerrilla Commander is an extraordinary autobiography by a long-time Marines' Memorial Association Member, Edwin Price Ramsey.

Ed was raised during the challenging times of depression-era Kansas. In a family that probably should have failed due to a father's mental problems, Ed and his mother and sister managed to pull themselves together to achieve a series of successes in business and education. Ed's desire to succeed, combined with a love of horses, led him to the Oklahoma Military Academy, where he enjoyed significant success and a developing passion for the game of polo.

As a newly commissioned US Army officer, Ed finds himself assigned to the Philippines, arriving in June 1941, just in time to enjoy both rigorous training and a hectic social life that all comes to an end with the bombing of Pearl Harbor in December of 1941.



Conflict brings with it the terrors of war and the psychological challenges encountered by both American and Philippine troops as they are overwhelmed by both a numerically and technologically superior veteran Japanese Army. The end state of Bataan and the tragedy of surrender are periodically interspersed by stories of courage and determination, to include Ed leading the last mounted cavalry charge in US Military history during the clash at the village of Morong on January 16, 1942.

Ed, along with a number of fellow officers, refused to surrender. The balance of the book is both tragic and triumphant as tales of sickness, atrocity, betrayal, loyalty, and tenacity combine with military failures and successes. Ed eventually leads multiple tens of thousands of guerrillas in a continuous, almost four-year campaign against the forces of Imperial Japan.

An inspiring story on a variety of levels, I would strongly recommend this book, which is currently available on Amazon.

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*Reviewed by Col Brendan Kearney, USMC (Ret.)*

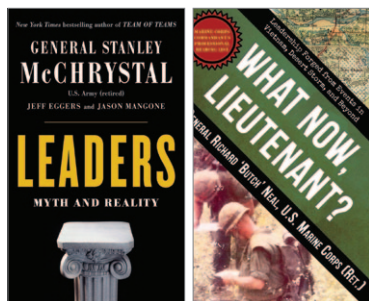
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WORD COUNT: up to 700. SUBMIT VIA EMAIL TO:  
[BrendanKearney@MarinesMemorial.org](mailto:BrendanKearney@MarinesMemorial.org)



## READ THIS! BOOKS WE RECOMMEND

**Call Sign Chaos** by Gen James Mattis, USMC (Ret.) and Bing West

**Leaders: Myth and Reality** by GEN Stanley McChrystal, USA (Ret.)

**Leadership: Lessons from the Presidents for Turbulent Times** by Doris Kearns Goodwin

**The Red and the Blue: The 1990s and the Birth of Political Tribalism** by Steve Kornacki

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## MEET THE STAFF YOUR CHEFS

*"Most critically, Leatherneck's executive chef, Paul Lozito, and chef de cuisine, Billy McVicker, give a damn about the food they're putting out. And that makes all the difference." » SF Weekly*

**A**s a member or guest at the Marines' Memorial, you may become familiar with staff members from the bell desk and front desk, to the bar and restaurant, and all types of special events. It's easy to see and appreciate the things that they do to make your visit pleasant and memorable. But behind the scenes is another talented group of employees, whom you may not have met, but who are just as committed to your experience here. If you have eaten in the Leatherneck Restaurant or filled a plate in one of our banquet spaces, you have tasted the fruits of their planning, skill and creativity. We would like to introduce you to our three chefs.

Executive Chef Paul Lozito (center in photo) arrived at the Marines' Memorial in the summer of 2002. Hired by General Manager Michael Allen to update and elevate Club dining, Paul brought a vision of refined, fresh cuisine that would be as memorable as our skyline view. Not long afterward, the Skyroom Restaurant became the Leatherneck Steakhouse. The Leatherneck's reputation as a top San Francisco steakhouse began to spread not only among members, but also among guests and travelers from all over. In 2018, it received a Diners' Choice Award from OpenTable.

As executive chef, Paul supervises all food services and 16 employees. He handles scheduling, ordering, menu development, inventories, and personnel needs. And, of course, he cooks.

The lion's share of the Club's food business is in the banquet area, so that is where Paul focuses much of his attention. A typical day begins early,



with visits to each food-related area, to see what everyone needs for the day. "I do my cooking in the morning because the kitchen is less crowded," says Paul. "When everyone else starts coming in, I peel off, fill in production sheets, and start placing orders. We also meet to make sure everyone's on the same page for the day's banquet events."

In the restaurant, the breakfast team also handles lunch. "Lunch is really the hidden gem here," Paul says. "We have the great view and great service, it's right downtown, and a lot of the steakhouse items are on the menu."

You are most likely to meet Paul as he travels the hallways and elevators covering his bases. He says that people often ask what's on the menu, make conversation, and offer feedback. He also talks with people about their upcoming events and preferences at our twice-yearly Wedding Tastings.

**C**hef Billy McVicker (left in photo) starts his day around 11 a.m. in the Leatherneck Steakhouse, where he and his team of three cooks are tasked with transforming Chef Paul's creative concepts into dishes that work beautifully on the plate and on the palate. Billy begins by making soups and sauces. All meat is butchered and fish cut in-house. He is also the pastry chef (a colleague has said she would "pay good money" if he could be convinced to share his recipe for a certain peanut butter chocolate dessert). By 5 p.m., everything is ready and dinner service begins. An average of 70 dinners are prepared and served each night before the workday ends at around 9 p.m.

Before coming here in 2007, Billy worked in smaller restaurants in the private sector. "This is different in both what we do and who we serve," he says. "Here, you get to know your clientele, whether they are members, guests, or visiting VIPs. Members ask to see me and like to introduce me to their friends. I do the best I can to make their experience great. If they know this is my goal, that's important to me."

**B**anquet Chef Steve Kerr (right in photo) oversees all banquet functions here at the Club. Like Billy, he takes Paul's ideas and flavor profiles from concept to reality. He also begins the day with sauces, moving on to produce dishes and displays for anything from a small cocktail reception to a meeting for 300 — and replenishing them throughout each event. His schedule spans every day of the week. "If there's a party, I'm usually there," he says. Steve is also the Club's Executive Sous Chef, which means that he picks up Paul and Billy's duties when either of them is away.

Steve points out that, aside from being extremely busy, banquet service presents a challenge not faced by restaurants, which focus on a single type of cuisine. "I've had requests for vegan, Indian, Chinese, Filipino, kosher, German, French, US regional dishes," he explains, "and people want the best you can give them." He strives to turn out the best of everything with the help of Chef Paul and two other cooks. Steve is the chef most behind the scenes here, but if you should want to pass along your compliments, let a banquet server know and word is sure to reach him.

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# Reciprocal Club Spotlight

## REITH BEI KITZBÜHEL, AUSTRIA: KITZBÜHEL COUNTRY CLUB AND LODGE



As the first Private Club of its kind in Austria, the Kitzbühel Country Club (KCC) provides an oasis of luxury within the sublime surroundings of nature, amidst the stunning scenery of the Kitzbühel Alps. In one of the most beautiful places in the world, the KCC combines modern comforts and a cosmopolitan outlook with the values of traditional alpine living.

The club offers outstanding culinary experiences, relaxation and leisure activities, as well as a variety of lovely overnight accommodations.

### Outdoors

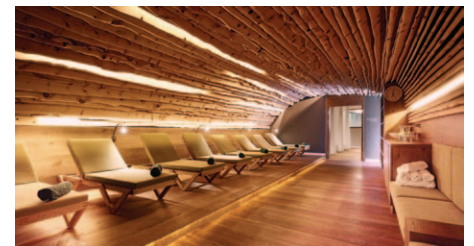
Skiing, golf, hiking, mountaineering, cycling, hunting, swimming, and more are available on or near the KCC property. The KCC has its own hunting and fishing grounds, while the surrounding area offers a wide variety of hiking routes. Ten golf courses can be found nearby, along with the nearby Schwarzsee — an enchanting swimming lake whose moorland waters are said to have many health benefits. This small paradise is within easy reach from Munich, Salzburg, Innsbruck or Zurich.

### Dining

In the dining room, Head Chef Reinhard Brandner and his team presents guests with exquisite creations for every preference and taste, melding seasonal ingredients, regional traditions and international influences.

### Spa and Fitness

The KCC Spa includes a 25m natural-rock pool, steam room, sauna, expansive Swiss-pine relaxation space and quiet room. There is a fitness studio with state-of-the-art equipment, and yoga and pilates session are available, as well as massage treatments.



### KITZBÜHEL COUNTRY CLUB

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Email: [info@kitzbuehel.cc](mailto:info@kitzbuehel.cc)



## MEET YOUR ASSOCIATION BOARD OF DIRECTORS

### DOUG PORTER, *Navy Veteran*

**D**oug Porter joined the Marines' Memorial Association Board of Directors last year, at the urging of longtime friend Bob Shaw, who also serves on our board. The two men were classmates in Cornell University's NROTC program in the 1970s. He says he had known of the Marines' Memorial for quite a while, but had never been here before Bob introduced him to our President and CEO, Lieutenant General Jan Huly, USMC (Ret).

"Bob thought my skill set might be appropriate," says Doug, referring to his award-winning career in the advertising industry and long service in non-profit leadership and management.

After receiving his commission in the US Navy, New Jersey native Doug Porter entered flight school in the fall of 1978. He accumulated more than 2000 hours in carrier-based jets over the next seven years and was awarded the Navy Achievement Medal for accomplishments during extended deployments to the Indian Ocean.

Upon leaving the military in 1985, Doug joined Leo Burnett Advertising in Chicago. From 1999 to 2004, he served as the Executive Vice President and Worldwide Management Director on the McDonald's and Hallmark businesses for Burnett, as well as serving on Burnett's US Operating Board and the Global Operating Committee. During his advertising career, Doug was a part of agency teams that were recognized with Effie awards, a Clio award,

and a Bronze Cannes Lion for creative excellence. During that time, Doug also served on the Board of Directors of the Advertising Educational Foundation in New York City and as President of the Board for the Ronald McDonald House Charities (RMHC) near Children's Memorial Hospital in Chicago.

In the fall of 2004, Doug retired from his business career and transitioned from his board position at Ronald McDonald House Charities of Chicagoland & Northwest Indiana to become its CEO. Among his many accomplishments in that role, he raised over \$100 million in capital to build four new Ronald McDonald Houses, raised an annual budget of \$7 million to support the expanded mission capacity, and established a Ronald McDonald Care Mobile offering free pediatric medical services and a scholarship program. He retired from RMHC in 2015.

Doug lives in Coronado with his wife, Ann, and currently operates six franchise Sport Clips stores in the San Diego area. He joined the Sport Clips team, in large part, because of their commitment to veterans — raising

money for VFW scholarship funds, providing in-store discounts, and supporting local base morale and welfare funds.

"I believe that veterans, their sacrifice and service, are underappreciated by the country as a whole," laments Doug. "We've been at war for the longest period in American history. Many people just go about their daily lives, work, provide for their families, complain about the commute or the weather. We don't think about the men and women who may sleep in a ditch or on a ship tonight under austere conditions, so we can live like we want to."

Working closely with Marines' Memorial Association & Foundation Development Director Chelsea Leonard, Doug focuses his board service on our efforts to sustain and expand the many programs that honor and serve veterans of all eras, currently serving service members and their families, and that educate the greater community about their sacrifices. We are grateful to have his deep knowledge and experience on hand for this pivotal campaign to send our organization into a financially robust future.

We founded **Marines' Memorial Foundation**, a 501c3 Charitable Organization, in 2015 to give our donors more ways to support the unique programs of the Marines' Memorial Association! The Foundation focuses *only* on raising funds from members and patriot supporters to continue supporting the men and women who have served this great Country and their families.



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NEW WEBSITE**

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MARINES' MEMORIAL  
FOUNDATION!**

**WWW.  
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Foundation.org**





# MARINES' MEMORIAL RECIPROCAL CLUBS

New listings in red. Clubs with \* offer overnight lodging. Visit [MarinesMemorial.org/reciprocal-clubs](http://MarinesMemorial.org/reciprocal-clubs) to learn more.

## UNITED STATES

**ALASKA** Anchorage: Petroleum Club **ARIZONA** Phoenix: University Club of Phoenix **CALIFORNIA** Bakersfield: Petroleum Club Benicia: Benicia Yacht Club Berkeley: Berkeley City Club\* City of Industry: Pacific Palms Resort\* Coronado: Coronado Cays Yacht Club Eureka: Ingomar Club\* Los Angeles: Los Angeles Athletic Club\*; Griffin Club Marina del Rey: California Yacht Club Newport Beach: Balboa Bay Club & Resort\*; Pacific Club Oxnard: Tower Club Pacific Palisades: Riviera Country Club\* Pasadena: The Athenaeum\*; University Club of Pasadena Sacramento: Sutter Club San Francisco: Golden Gate Yacht Club Santa Barbara: University Club of Santa Barbara; Santa Barbara Club **COLORADO** Colorado Springs: El Paso Club Denver: Denver Athletic Club; University Club **CONNECTICUT** Hartford: Hartford Club New Haven: Elm City Club\*; New Haven Lawn Club\*; Mory's Association New London: Thames Club **DELAWARE** Wilmington: The University and Whist Club **DISTRICT OF COLUMBIA** Washington, DC: Army and Navy Club\*; Capitol Hill Club; Georgetown Club **FLORIDA** Jacksonville: River Club; Epping Forest Yacht Club Orlando: University Club of Orlando Sarasota: Sarasota Yacht Club Tallahassee: Governors Club Tampa: Tampa Club **GEORGIA** Atlanta: The Commerce Club; The Georgian Club; City Club of Buckhead Augusta: Pinnacle Club Marietta: Indian Hills Country Club **HAWAII** Hilo: Hilo Yacht Club Honolulu: Pacific Club; Plaza Club **ILLINOIS** Chicago: Union League Club\*; University Club\*; The Standard Club\*; Buckingham Athletic Club\*; The Cliff Dwellers Rockford: University Club of Rockford Springfield: The Sangamo Club **INDIANA** Indianapolis: Columbia Club\* **IOWA** Des Moines: Embassy Club; Embassy Club – West **KANSAS** Topeka: Top of the Tower **KENTUCKY** Covington: Metropolitan Club of Kentucky **MAINE** Portland: Cumberland Club **MARYLAND** Annapolis: Naval Academy Club Baltimore: The Center Club; The Engineers Club of Baltimore; Johns Hopkins Club **MASSACHUSETTS** Boston: Harvard Club of Boston\*; Algonquin Club\*; College Club of Boston\* New Bedford: Wamsutta Club Quincy: Neighborhood Club of Quincy **MICHIGAN** Detroit: Detroit Athletic Club\* Grand Rapids: University Club Iron Mountain: Chippewa Club Kalamazoo: Beacon Club Saginaw: Saginaw Club **MINNESOTA** Minneapolis: Minneapolis Club\* St. Paul: University Club of St. Paul **MISSOURI** Saint Louis: Missouri Athletic Club\* **MONTANA** Helena: Montana Club **NEBRASKA** Lincoln: Nebraska Club **NEW HAMPSHIRE** Portsmouth: The One Hundred Club **NEW JERSEY** Florham Park: Park Avenue Club **NEW YORK** Albany: Fort Orange Club\*; University Club of Albany\* Binghamton: Binghamton Club Brooklyn: Montauk Club Buffalo: Saturn Club\* New York City: New York Athletic Club\*; Yale Club of New York City\*; Princeton Club of New York\*; Columbia University Club\*; The Cornell Club\*; Harvard Club of New York City\* Rochester: Genesee Valley Club Staten Island: Belvedere Club Utica: Fort Schuyler Club **NORTH CAROLINA** Durham: University Club Charlotte: Charlotte City Club Wilmington: City Club at de Rosset\* **OHIO** Cincinnati: Queen City Club\* Cleveland: Union Club of Cleveland\* Columbus: The Athletic Club\* Toledo: The Toledo Club\* **OKLAHOMA** Tulsa: Summit Club **OREGON** Portland: University Club **PENNSYLVANIA** Lancaster: Hamilton Club of Lancaster Philadelphia: The Union League of Philadelphia\*; Racquet Club of Philadelphia\* Wilkes-Barre: Westmoreland Club **RHODE ISLAND** East Providence: Squantum Assn. Providence: Hope Club\* **SOUTH CAROLINA** Aiken: Houndslake Country Club; Green Boundary Club\* Anderson: Anderson Country Club Camden: Springdale Hall Club\* Columbia: Palmetto Club Hilton Head Island: South Carolina Yacht Club Rock Hill: City Club

# YOU BELONG *around the world.*

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of Rock Hill **TENNESSEE** Memphis: University Club **TEXAS** Austin: Austin Club Dallas: Park City Club Fort Worth: Fort Worth Club\*; City Club of Fort Worth Houston: The Houston Club San Antonio: Petroleum Club **UTAH** Park City: Club Lespri\* Salt Lake City: Alta Club\* **VIRGINIA** Norfolk: Norfolk Yacht & Country Club\* Roanoke: The Shenandoah Club **WASHINGTON** Seattle: Washington Athletic Club\* **WISCONSIN** Madison: Madison Club La Crosse: The La Crosse Club Milwaukee: University Club of Milwaukee\*; Milwaukee Athletic Club\* **WYOMING** Jackson: White Buffalo Club\*

## INTERNATIONAL

**AUSTRALIA** Adelaide: Naval, Military, & Airforce Club of South Australia\*; Public Schools Club INC.\* Brisbane: United Services Club\*; Tattersall's Club\* Melbourne: Royal Automobile Club of Victoria\* Perth: The Western Australian Club Sydney: Royal Automobile Club\*; Commercial Travelers' Club LTD\* Tasmania: Royal Yacht Club; Launceston Club **AUSTRIA** Reith bei Kitzbühel: Kitzbühel Country Club\* **BAHRAIN** Manama: Capital Club Bahrain **BELGIUM** Brussels: International Club-Sainte-Anne Ghent: International Club of Flanders **CANADA** Alberta: Glencoe Club; Ranchmen's Club; Calgary Petroleum Club Ontario: Royal Canadian Military Institute\*; Royal Canadian Yacht Club; Thornhill Golf & Country Club; Windsor Club; Donalda Club Don Mills; Albany Club of Toronto; The London Club; University Club of Toronto\*; Rideau Club, Ottawa Halifax: The Halifax Club Ontario: Westmount Golf and Country Club Québec: Club Atwater Vancouver: Vancouver Club\*; Vancouver Lawn Tennis & Badminton Club; Terminal City Club Victoria: Union Club of British Columbia\* Winnipeg: Manitoba Club **CHILE** Santiago: Club de la Unión **CHINA** Hong Kong: Pacific Club; United Services Recreation Club; The Foreign Correspondents' Club Shanghai: Shanghai Racquet Club & Apartments\*; Embassy Club\*; Shanghai Town & Country Club\* Suzhou: Han Yuan Club\* **EGYPT** Cairo: Cairo Capital Club **ENGLAND** Birmingham: Saint Paul's Club Buckinghamshire: Stoke Park Club\* Leeds: Club LS1; The New Yorkshire Club Liverpool: Athenaeum Club London: Naval Club\*; Naval & Military Club\*; Royal Air Force Club\*; St. James's Club\*; Victory Services Club\*; Union Jack Club\*; The Sloane\*; Lansdowne Club\*; East India Club\*; City University Club; Royal Over-Seas League\*; Morton's Club; Devonshire Club\* North Yorkshire: Harrogate Club Norwich: Norfolk Club\* Teddington Middlesex: Lensbury Club\* **FRANCE** Paris: Cercle National Des Armées\*; St. James Paris\* **GERMANY** Frankfurt: Union International Club\* **INDIA** Greater Noida: Stellar Gymkhana Club\* Kolkata: Spring Club; Space Club; Circle Club Karnataka: Mangalore Club New Delhi: Delhi Gymkhana Club\* Maharashtra: PYC Hindu Gymkhana\*; Deccan Gymkhana\* Mumbai: Bombay Presidency Radio Club Limited\* Rajasthan: Jaisal Club\*; Jodhpur Club\*; Golden City Club (Jaisalmer)\* Secunderabad: Chiraan Fort Club\* West Bengal: Tollygunge Club Niligiris: Nani's Nook\* Vadodara: Sun City Club & Resort\* Hadapsar, Pune: Amanora Ferns Hotels & Club\* **INDONESIA** Jakarta: The American Club Jakarta **IRELAND** Dublin: St. Stephen's Green Hibernian Club\* Londonderry: Beech Hill Country House Hotel\* **ITALY** Rome: Circolo Antico Tiro a Volo **JAPAN** Tokyo: Tokyo American Club Kobe: Kobe Club Yokohama: Yokohama Country & Athletic Club **KENYA** Nairobi: Capital Club East Africa **KOREA** Seoul: Seoul Club **MEXICO** Mexico City: University Club of Mexico **NETHERLANDS** Amsterdam: De Industrieel Groote Club **NEW ZEALAND** Christchurch: Canterbury Officers' Club; Canterbury Club\* **NIGERIA** Lagos: Capital Club Lagos\* **PHILIPPINES** Manila/Makati City: Manila Polo Club\* **PORTUGAL** Porto: Oporto Cricket & Lawn Tennis Club\* **SCOTLAND** Aberdeen: Royal Northern & University Club\* Edinburgh: The Royal Scots Club\* **SINGAPORE** Scotts Road: The American Club **SOUTH AFRICA** Port Elizabeth: St. Georges Club\* Johannesburg: Rand Club\*; Inanda Club\* **SRI LANKA** Colombo: Colombo Swimming Club\* **SPAIN** Barcelona: Círculo Ecuestre\*; Círculo del Liceo Bilbao: Sociedad Bilbaina\* Madrid: Casino de Madrid **SWEDEN** Stockholm: Militarsallskapet I Stockholm **TAIWAN** Taipei: American Club **UNITED ARAB EMIRATES** Dubai: Capital Club Dubai **ZIMBABWE** Bulawayo: Bulawayo Club\*

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## HAVE A QUESTION ABOUT THE RECIPROCAL CLUB PROGRAM?

Contact CAROL TAYLOR at the Marines' Memorial at [CarolTaylor@MarinesMemorial.org](mailto:CarolTaylor@MarinesMemorial.org).



# In Memoriam

## CAPT Theodore Otis Paul, USN (Ret.)

1941 – 2019

Theodore Otis Paul, the son of Navy Chaplain James Paul and Mildred Paul, was dedicated to improving the lives of others in his community and all over the globe.

As a Navy doctor for more than 20 years, Otis specialized in children's ophthalmology. After retiring, he opened a private practice in the Bay Area, which he maintained for 30 years. His love for teaching and practicing medicine, combined with travel, led him to train doctors around the world on more than 40 volunteer trips.

Otis was an avid sailor, racing with his two grown daughters throughout the 1990s and early 2000s out of the Golden Gate Yacht Club. He was also an active member of many Bay Area clubs, enjoyed the symphony and theater, and was a lifelong learner.

A longtime Marines' Memorial member, Otis could be found on a daily basis in the Club's Ames Library, where he took on informal responsibility for enforcing Club rules prohibiting food and beverages in the room. His "observation post" near the fireplace allowed him unhindered supervision of his perceived area of responsibility! A great friend and avid supporter of Club events, Otis could be counted on to attend events based on planning efforts he coordinated from the Flying Leatherneck Lounge during Happy Hour.

A true character in the finest sense, his presence is missed by a legion of friends here at the Club!

Otis is survived by two daughters and four grandchildren.



## HONOR *their* SERVICE

with a Memorial  
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at the Marines'  
Memorial Club

**TO ORDER A PLAQUE, PLEASE COMPLETE AND FAX OR MAIL THIS FORM WITH PAYMENT TO:**  
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Seal (circle one): Marine Navy Army Air Force Coast Guard

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## THE MARINES' MEMORIAL CLUB

# A Living Memorial



GRACIOUS HOSPITALITY. DYNAMIC PROGRAMS. HISTORIC MISSION.

THE MARINES' MEMORIAL ASSOCIATION, A NON-PROFIT VETERANS ORGANIZATION, EXISTS TO HONOR THE LEGACY OF MILITARY SERVICE THROUGH A LIVING MEMORIAL AND PROGRAMS THAT COMMEMORATE, EDUCATE AND SERVE VETERANS OF ALL ERAS.

MEMBERSHIP IS OPEN TO ALL VETERANS OF THE UNITED STATES ARMED FORCES.

The Marines' Memorial Club in San Francisco has, since 1946, stood in honor of the memory of the men and women who serve in our nation's defense. The Club, one block off Union Square, provides a sanctuary for those wishing to honor the valor of Veterans who gave their lives. It is a Living Memorial designed to preserve memories and share the stories of American military history.

The Club's original charter specified, as a tribute to Marine Corps heroes, the establishment and maintenance of a museum. Over time, the ambiance of the entire building has fulfilled this function. Inside the Club, it is most gratifying to share a spontaneous camaraderie with those who share like values and ideals.

Our handsome twelve-story California Spanish Revival building, designated a San Francisco landmark, contains 138 guest rooms and suites; the Leatherneck Steakhouse with stunning city views; a library; and a state-of-the-art health club. Members may also use the Club's banquet and meeting facilities for the observance of the occasions that are significant in their own personal lives, such as reunions, weddings, and receptions.

Thanks to Veterans' contributions, the Association is able to offer free annual membership to all Currently Serving members of the US Armed Forces who come to stay at the Marines' Memorial Club. For members and their guests who stay overnight in the Club, the room rates are the most reasonable in San Francisco.

While browsing the Club's commemorative exhibits, listen to the voices that speak from the books, photos, citations, and artwork. You will discover the enduring vision of the Marines' Memorial Club: "A tribute to those who have gone before; and a service to those who carry on."



**MARINES' MEMORIAL  
ASSOCIATION & FOUNDATION**

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San Francisco, CA 94102  
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The Marines' Memorial Association is a 501(c)(19) non-profit Veterans organization.  
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