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H.R. McMaster
speaks with Mike Cerre
WHEREVER THEY GO, LET’S SHOW THEM WE HAVE NOT FORGOTTEN.

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Annual Report Inspires

Editor’s note: Following is a sampling of the feedback we have received since the March release of our first Marines’ Memorial Association and Foundation Annual Report. Find our 2018 Annual Report under “Our Mission” at MarinesMemorial.org.

To Chelsea Leonard:
Wonderful Annual Report. Very professional. I’m very flattered having my photo and quote included; an honor.

Mike Houston

Awesome job! The best description of what we are about that I have heard in my 16 years at the Club.

Chef Paul Lozito

Would you like to share a response to what you read here? A suggestion or opinion about your Club experience? Please address correspondence to Crossroads@MarinesMemorial.org.

To Jan Huly:
Congratulations on a very impressive first Annual Report. I’m in the stands cheering for you.

Semper Fidelis,
MajGen Tom Wilkerson

To Jan Huly:
Excellent Annual Report. THANK YOU for carrying on the great work of Mike Myatt and others that have preceded you in the leadership role for our Marines’ Memorial Association and Foundation.

I’m proud of having the opportunity to contribute both my time to the leadership of the Boards and also my financial support.

Thanks for the GREAT JOB you are performing.

Sincerely,
Bob Wilhelm
SGT, USMCR 1st Batt/ 5th Marines/ 1st Marine Division 1945-46 and 1950-51 (Korea)

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“Leadership is a gift. It’s given by those who follow. You have to be worthy of it.” » Gen Mark Welsh

Eagle of the Quarter

Congratulations to our Eagle of the Quarter, Sue Chen! Sue earned three nominations for her work on the transition to our new property management system. She was a champion of change, assisting not only her department (Accounting), but also Membership and others.

“How safe is a wise nor a brave man lies down on the tracks of history to wait for the train of the future to run over him.” » Dwight D. Eisenhower

How to make your summer better

Any balmy summer evening is a good time to enjoy a glass of wine in one of our MarineClub Store’s Bella Wine Glasses. They are elegant, tall and slender, and machine-blown for extra clarity, sparkle and a bit of a ring when pinged. Bella glasses have the look and feel of something much more expensive. Choose from the bulldog or EGA etching at MarineClubStore.com.

“The Nation that makes a great distinction between its scholars and its warriors will have its thinking done by cowards and its fighting done by fools.” » Charles George Gordon

Why be a member if you don’t live in San Francisco?

If you, or another veteran you know, believe in our mission but hesitate to join because you don’t live near the Club, consider this: As a member, you and qualified family members get special Club hotel rates and packages, plus priority for events. Outside of San Francisco, over 240 reciprocal clubs worldwide welcome our members. Best of all, your membership supports the men and women of the US Armed Forces, especially those deployed or transitioning to civilian life. You also help us to honor our fallen comrades and their families. Every fully tax deductible dollar you contribute (including annual dues) helps to fulfill this essential mission. Turn the page to learn more.

“How nearly all men can stand adversity, but if you want to test a man’s character, give him power.” » Abraham Lincoln

Help us keep you informed

Are you receiving our e-newsletter, MarineClub Monthly? If not, please let us know right away! It’s the easiest way for members to stay current on the Club calendar, plus members-only news and special offers. Email us at Member@MarinesMemorial.org or log into the member portal at MarinesMemorial.org/membership and click “Member Login.”

“In the military, you learn the essence of people. You see so many examples of self-sacrifice and moral courage. In the rest of life, you don’t get that many opportunities to be sure of your friends.” » Adam Driver

Is Marines’ Memorial in your will?

If you have included, or plan to include, the Marines’ Memorial in your estate plan, please let us know. Contact our Development Director, Chelsea Leonard, at (415) 658-9210 or ChelseaLeonard@MarinesMemorial.org. No gift is too small — each gift makes a difference!

“Leadership and learning are indispensable to each other.” » John F. Kennedy

Top MMA Membership Recruiter

Jim Williams of Aptos has set the bar high for recruiting new members, totaling nine so far this year! Did you know that for every new member you sign up, you’ll earn a free night’s stay at the Club? Turn the page for details and a cheat sheet for closing the deal.

“To lead people, walk behind them.” » Lao Tzu

In Memory

If you know of a member who has passed on, please let us know at Member@MarinesMemorial.org or call us at (415) 673-6672.
MEMBERS:
Earn one Free Night’s Accommodations for every new member you sign up.

Spread the word and help others discover the Advantages of Membership in the Marines’ Memorial. Benefits include:

Access to the Marines’ Memorial Club & Hotel in San Francisco, with special member rates and packages, plus the private club ambience of Chesty’s Bar and the Leatherneck Steakhouse.

Over 240 Reciprocal Clubs around the world.

Eligibility for over $100,000 in College Scholarships each year.

Networking opportunities with Currently Serving and Veteran communities, including a Members-only Happy Hour Tuesday – Friday.

Invitations to Special Events, like the annual Marine Corps Birthday Ball, George P. Shultz Lecture Series, holiday brunches and more.

Discounted rates for reunions, celebrations and weddings held in the Club’s Banquet Facilities.

Direct support of our mission to Honor the Legacy of Military Service.

To be eligible for Marines’ Memorial membership, candidates must have served honorably or currently serve in any branch of the US Armed Forces.

Please share the application on the facing page, or refer your friends to MarinesMemorial.org to join! Make sure they tell us you referred them, so you will be eligible for a “Member Get a Member” gift certificate. For each new Veteran member you refer, you will receive one night’s accommodations* at the Marines’ Memorial Club & Hotel.

*Certificates are for standard room Sunday-Thursday and cannot be combined with other discounts or packages. Referred member must be a new Veteran member who has paid the $200 membership contribution. Referrer must be an active member. Certificates have no cash value and are not transferable or replaceable. Rewards are sent quarterly.
Membership Application

Membership Categories (All donations are tax-deductible and non-refundable):

- Regular Veteran & Retired, all US Services, including Merchant Marine (wartime): Annual donation $200
- Currently Serving Members of the Armed Forces All Services $35 (Rates remain the same until personnel departs Active/Reserve status, then normal member rates apply)
- Benefactor Veteran, Retired, or Currently Serving.
  Benefits include: Engraved name plate, room upgrade at no additional cost (based on availability at check-in), advance special events reservations, 15% discount in the Leatherneck Steakhouse, 15% discount on Memorabilia.
  - Individual Plan One time donation of $3500 (Includes primary and spouse)
  - Family Plan One time donation of $4500 (Includes primary, spouse and family guest cards at no additional charge)

Membership Information (Please print clearly)

First Name, MI, Last Name: __________________________________________

Branch of Service:  
- □ USMC  
- □ USN  
- □ USA  
- □ USAF  
- □ USCG  
- □ Merchant Marine (wartime)

Military Status: ___________________________ Highest/Current Rank: ___________________________

Birth Date: ____ / ____ / ____        Email: ____________________________ @ ___________________________

City: ___________________________ State: _________ Zip: __________

Home Phone: ___________________________ Mobile: ___________________________

I certify that I served on Active Duty in the US Armed Forces from _________ to _________.

How did you hear about us?
- □ Advertisement or news article (Name of publication or site: ____________________________)
- □ Visit to the Club or Theatre  □ Member/family/friend  □ Site presentation  □ Other ___________________________

Family Members

Your spouse, children over 21 years (who are ineligible for membership by themselves) and non-military parents are eligible for Guest Cards. Spouse card is complimentary; all others are $50 annually, per Guest Card. Please list names, relations and ages of those for whom you would like to add a card (use reverse side if necessary). In-laws are ineligible.

First & Last Name                       Relationship               Email                             Amount              Must be 21 Years +
____________________________________________________________________________________
____________________________________________________________________________________

Processing Your Membership Application

In addition to the completion of this application, please attach the following:

- Photocopy of Official Verification of Honorable Service: DD214 or Retired ID Card; copy of front of Active Duty ID Card (Currently Serving only)
- Appropriate Donation (All donations are tax-deductible and non-refundable)

Circle Payment Type: MC    VISA    AMEX    □ Annual Auto-Renewal    |    Personal check or other:    ___________________________

Total Amount Due (membership donation + guest card(s)) $ _________    □ Additional Donation Enclosed $ _________

Credit Card # ___________________________ Exp. Date ___________________________

Signature of Applicant ___________________________ Date __________________________

Referred by ___________________________

Welcome Aboard!
Tennessee native **REX HENDLEY** joined the Navy to leave behind the poverty and limited options of his childhood. “I was good to the Navy,” he says of his 20 years of service, “but the Navy was great to me. I’m eternally grateful for the doors that opened, the education and opportunities.” Rex retired in 2012 and now makes San Francisco his base of operations, studying photography at the Academy of Art next door to the Club. Rex aspires to a career in photojournalism, turning the blessings of traveling the world and experiencing different cultures into lessons on how much we as humans can learn from each other and our environment. He recently completed a photo project on sustainability, documenting the volume of trash swept into local waterways by storms and floods ([https://h hendley2.myportfolio.com](https://h hendley2.myportfolio.com)). Since joining last year, Rex has spent many hours in the Club’s Library, studying and reading. “It is my oasis,” he says, “a space to take a break from a stressful day. Also, everything is current, the WiFi always works well, and if I want to research military history, it’s all there.” Rex loves supporting the MMA with his membership and wishes there were more places like it, to remind us that, as Americans, we should always be grateful for what we have.

LTCOL TODD MAHAR completes a one-year fellowship at Stanford’s Hoover Institution this June, serving next as Director of Operations and Training, Expeditionary Warfare Training Group Atlantic. Todd first joined the Marines’ Memorial in 2009 when he was assigned to Recruiting Station San Francisco. During that time, he was here regularly for business, command ceremonies, family time, and Club-hosted events. He calls the Club “a jewel” for the armed services. “It’s tough to be active duty military in the Bay Area because military support has declined over the years,” he says. “The Marines’ Memorial Club offers stability. While on recruiting duty, they took great care of us.” Todd also greatly values the Club’s open door policy, that anyone is welcome to walk in, look around, see a speaker or concert, celebrate the Marine Corps. During his Hoover Institution fellowship, working with members of different services, he spread the word: free active duty membership, great value, pet-friendly hospitality, and a healing place you can go to remember people you’ve served with. Todd admits he never planned to be a career Marine. “It’s the people you work and serve with, who make it not a job, but a lifestyle. There’s no other profession where you can have as much pride in what you do, who you are, and in the organization.”

Air Force veteran **BUD TOLLETTE** is in a unique line of work. If you’ve brought home a bag of Fresh Express salad from the supermarket, you’ve benefitted from technology he developed to extend the shelf life of produce. A graduate of the world’s first packaging technology program, at Michigan State, Bud initiated a similar and very successful program at San Jose State in 1982. He remains active as a part time industry consultant. Bud initially signed on to the MMA “to have a home away from home in a great location” while his daughter was at USF. He soon discovered other benefits of membership. “Sally and I have been to reciprocal clubs all over the world,” he says. “Wherever we find a club, we go in that direction.” He pays his appreciation of MMA forward, avidly recruiting new members, and recently facilitated a connection between the Association and another organization that serves transitioning veterans. Battlefields to Ballfields (B2B) offers a novel way to help combat vets readjust to civilian life and reintegrate into their communities, by training them as sports referees. Led by Fox football analyst and former ref Mike Pereira, B2B has so far placed over 200 vets with teams across all popular sports. With a shortage of amateur officials out there, the program fills two important needs.

Retired Air Force Colonel **BRAD PARKINSON** has enjoyed an exceptional, award-winning career as an engineer and inventor. He was the Chief Architect for GPS in the 1970s and has led development of many innovative applications of GPS over the years. He continues to advise the US government on GPS-related matters and is Edward Wells Professor of Aeronautics and Astronautics at the Stanford Center for Position, Navigation and Time. Brad’s Air Force service also included development of spacecraft and test systems. He developed the Fire Control Systems for the AC 130 Gunship in 1969, and flew 26 combat missions over the Ho Chi Minh trail. For many decades, since first staying at the Club 40 years ago, Brad has made the most of membership. “We stay three or four nights about four times a year when we come up from San Luis Obispo for the ballet and symphony,” he says, “and we will be staying at a reciprocal club in London in September.” He also makes the most of those San Francisco visits by arranging for guests to join him and his wife, Ginny, at the Club. Asked what he values most about his long association with the Marines’ Memorial, his response is subtle but powerful: “It is a reminder of service to our country.”
NEW MEMBERS GET A WARM WELCOME

Our staff was privileged to host 15 new Members at our New Member Reception on 13 March. The new members included an active duty Air Force captain with his wife, along with an interesting mix of veterans and their spouses.

Welcoming our members on behalf of Lieutenant General Huly, Living Memorial Project Director Colonel Brendan Kearney introduced each of our department directors, who gave a short description of how their respective teams serve the membership. General Manager Michael Allen provided an overview of Club operations and the importance of the relationship between our members and the employees who make the Club such a wonderful place to be. Colonel Kearney followed up with a short history of the Marines’ Memorial, followed by a tour of each floor.

New Member Receptions will take place 26 June and 22 August 2019. Register by emailing Member@MarinesMemorial.org.

Email artshow@fleetweeksf.org for details. Selected Artists notified via email 6 August 2019.

The Veterans Art Exhibit will be open to the public at The Academy of Art University • Atelier Gallery

SUBMISSION DEADLINE: 15 JULY 2019

DONATE: MARINESMEMORIAL.ORG/WAYS-TO-GIVE \ Marines’ Memorial Association 9
A lovely group of women gathered on Sunday 5 June in the Crystal Lounge to socialize, sip tea, and enjoy a menu of sweet and savory bites. Our President and CEO, Lieutenant General Jan C. Huly, USMC (Ret), led the afternoon with welcoming remarks and introduced the Guest Speaker, Ann Mahony (pictured at left). Ms. Mahony, founder of The Handkerchief Project, shared photos and stories from her collection of more than 5,000 archival quality hankies, emphasizing the importance of these keepsakes during WWI and WWII. The afternoon ended with a toast to the Club and all the women who support it!

Lobby Display Enhances Theatre Experience

Black Eagles, a play about the Tuskegee Airmen staged by the African-American Shakespeare Company in the Marines’ Memorial Theatre in March, was a particularly relevant theatre piece to produce here in our Living Memorial. During the play’s run, we were pleased to also welcome Mr. Bertram Clark (pictured at left), a historian and collector who displayed pieces from his collection celebrating African American contributions to US military history. Before the performances, at intermission and post-show, people spent a lot of time in the Theatre lobby, studying the displays.
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Your San Francisco getaway includes Single or double occupancy in a standard room (Sun-Thurs)*  ::  Free Business Center and WiFi  ::  Premium bath amenities  ::  Local weekday newspaper  ::
Full American Breakfast  ::  Hosted Happy Hour 4-6pm daily  ::  Pass to Active Sports Clubs Union Square

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*For Members only and subject to availability. Upgrades when available: Deluxe/Corner $20 add'l per night; Suite $100 add'l per night. Up to five rooms may be booked at this rate for each membership; all rooms must be registered and paid for by the Member. All prices subject to prevailing hotel occupancy tax. Package must be purchased 7 days in advance and paid at time of reservation. Refund available with 7 days notice. Not applicable to groups. May not be combined with other Hotel or Club offers. All packages subject to availability. Restrictions may apply.
Over 150 Vietnam Veterans, family members and supporters came out to enjoy an evening of remembrance and camaraderie. This year’s Salute, held in the Crystal Ballroom on 13 May, featured General Richard “Butch” Neal, USMC (Ret.) as speaker, with Distinguished Guest Sergeant Major John L. Canley, USMC (Ret.). Colonel Brendan Kearney, USMC (Ret.), Director of the our Living Memorial Project, presented Vietnam Veteran lapel pins. All living US veterans who served on active duty during the Vietnam War period are eligible to receive a pin.

Sergeant Major John L. Canley received the Medal of Honor for his actions during the Battle of Hue in early 1968. He was, at the time, a Gunnery Sergeant with Company A, 1st Battalion, 1st Marines. SgtMaj Canley was originally awarded the Navy Cross, but this was upgraded to the Medal of Honor in a presentation ceremony in 2018. Following the introduction of SgtMaj Canley by Lieutenant General Jan Huly, USMC (Ret.), President & CEO of the Marines’ Memorial, Col Kearney read the Medal of Honor Citation. The Citation concludes: By his dynamic leadership, courage, and selfless dedication, Gunnery Sergeant Canley contributed greatly to the accomplishment of his company’s mission and upheld the highest traditions of the Marine Corps and of the United States Naval Service.

Butch Neal is a retired four-star general who served as Assistant Commandant of the Marine Corps from 1996 to 1998. He spent 35 years in the US Marine Corps, commanding at every level. He served two tours in Vietnam. During Desert Storm, he served as the Deputy Director of Operations for General Schwarzkopf, as well as Central Command Briefer. His decorations include the Defense Distinguished Service Medal; Silver Star Medal with Gold Star; Bronze Star Medal with Combat V; and the Purple Heart. Following retirement in 1998, Gen Neal transitioned into the private sector, while remaining active in the military community. He was the Senior Mentor for the Marine Corps for five years and also served as Chairman of the Board for the Military Officers Association of America.

Gen Neal began his talk by thanking and acknowledging SgtMaj Canley for all he has done for our country in his distinguished military career. He spoke of the inspiration that officers like Canley offer to young people in uniform, reminding the audience that about 67% of Marines are Lance Corporal or below, with 37% age 25 and younger. Gen Neal offered anecdotes about the young Marines alongside whom he fought in Vietnam, and the young officers with whom he worked while in command. He discussed his initiatives to bond the forces and raise spirits, like his tongue-in-cheek Burn the General Run, and reminisced over the places and people he missed.

As anticipated, Gen Neal touched on his book, What Now, Lieutenant?, which is on the Marine Corps Commandant’s Professional Reading List. The book contains lessons learned over a lifetime as a Marine, and he outlined several reasons he had for writing it.

Overall, Gen Neal’s talk covered three areas of interest: thoughts from What Now, Lieutenant?; uncommon valor; and eyeball-level leadership. These three topics, including the lessons detailed in the book, were the sustaining ideals that served him well during his tenure in the Marine Corps. He concluded with thanks for the audience.

General Neal’s speech was followed by the presentation of the Vietnam Veteran pins, and the evening concluded with a book signing and a lively reception.

If you missed this year’s event, visit our YouTube page to see the entire presentation!

Would you like to sponsor an event?
Contact Development Director Chelsea Leonard at ChelseaLeonard@MarinesMemorial.org to learn more.
During the years 1962 to 1965, about six thousand Marines and Sailors were transferred to the Kaneohe Bay Marine Corps Air Station at Kaneohe, Oahu, Hawaii to join the First Marine Brigade’s 4th Marine Regiment (Rein), and other units, including MAG-13. For many, this was their introduction to the Fleet Marine Force.

On 2 May 2019, a group of 90 veteran officers from the 1960s 4th Marines gathered with spouses and guests at the Silverton Hotel in Las Vegas to attend a three-day reunion. This was the seventh reunion in a series that began in 1998, when a small contingent from the 1st Bn, 4th Marines — Marines’ Memorial Board member Pete Paffrath, Lynn Terry and John Martin — planned the first reunion. The reunions have been hosted by Ed and Gayle Roski, owners of the Silverton Hotel. Ed is a combat veteran who commanded an Ontos Company attached to the 4th Marines.

This year’s guest speaker was General Anthony C. Zinni, USMC (Ret.). Gen. Zinni’s career included commanding a Marine company in Vietnam, serving as Commanding General of US Central Command, and most recently as a diplomat. His speech to the Pineapple Marines, however, was not about combat experiences, military strategy, US defense policies, or diplomatic initiatives. It was about his immigrant family’s legacy of passing honor and patriotism from generation to generation, beginning with service in WWI, continuing through WWII, Korea, Vietnam, and the Gulf Wars.

And it continues with his son, a Marine Lieutenant Colonel departing soon for his seventh combat tour in the Middle East. Gen Zinni reflected on the responsibility of more senior Marines to teach younger Marines about the importance of esprit de corps in every aspect of their service to our country, our fellow Marines, and our families.

In May 1965, the 4th Marines plus two battalions of the 3rd Marines were the first ground forces to land in Vietnam. Their mission was to defend airfields at Chu Lai, Da Nang, and Phu Bai. The first major battle of the Vietnam War, Operation Starlight (18–22 August 1965), involved battalions from the 4th, 3rd, and 7th, Marines. The defeated enemy included the 40th, 45th, 60th, and 80th Viet Cong Battalions.

(A complete history of the Pineapple Marines personal recollections and unit command diaries, 1962–1965, can be found at KbayMarine.com.)

The three-day Pineapple Marines reunion was filled with events, starting with the opening reception on Thursday evening. We enjoyed a daily breakfast buffet, Friday and Saturday boat cruises on Lake Mead, BBQ lunches at the Silverton Pool, a Polynesian Luau Friday evening, and dinner on Saturday evening at the Silverton’s Veil Pavilion. In addition to guest of honor Gen Zinni, Friday evening’s program included a second guest of honor, Medal of Honor recipient Sergeant Major John Canley USMC (Ret.), who attended with his daughter, Patricia.

As with most gatherings of Marine veterans, the Pineapple Marines took advantage of the hospitality suite, open daily, for all to reminisce about shared experiences at Kaneohe, Okinawa, and Vietnam. Almost all present had left Vietnam by March 1966 for a new duty station or civilian life. About 33% of the officers serving with the Pineapple Marines in 1965 stayed to make the Marine Corps a career. The remainder took their Marine life into civilian careers to make a difference. It’s common knowledge to Marines that their training and discipline gave them a real advantage in life after leaving active duty. Learning to be effective leaders in combat situations was aided by the availability of senior officers and staff NCOs with experience in WWII and the Korean War.

So, here we are, 90 Pineapple Marines, average age 80 years old, all looking forward to the next reunion in 2021 at the Silverton Hotel (thank you, Ed and Gayle). As the saying by Marine Commandant General James F. Amos goes “…There’s no such thing as a former Marine. You’re a Marine, just in a different uniform and you’re in a different phase of your life. But you’ll always be a Marine because you went to Parris Island, San Diego or the hills of Quantico. There’s no such thing as a former Marine.” Semper Fi.
The most recent installment of the George P. Shultz Lecture series took place in the Marines’ Memorial Theatre on 24 April 2019. Our speaker, Lieutenant General H.R. McMaster, USA (Ret), served as the 26th US National Security Advisor.

LTG McMaster graduated from the United States Military Academy in 1984, later earning his PhD from the University of North Carolina at Chapel Hill. His PhD thesis provided the basis for his 1997 book Dereliction of Duty, an indictment of Lyndon B. Johnson and his advisors’ failures around the Vietnam War. The book is now widely read throughout the US military. McMaster’s military experiences and Vietnam research informed his work as National Security Advisor under the Trump administration. He remained on active duty until May of 2018, having ended his tenure with the National Security Council one month prior. He subsequently accepted an academic appointment with Stanford University.

The evening began with introductions from Lieutenant General Jan Huly, USMC (Ret), President and CEO of the Marines Memorial Association & Foundation, and the Honorable George P. Shultz, former Secretary of State.

The event was mediated by Emmy award-winning journalist Mike Cerre, who currently works as a correspondent for the PBS NewsHour. Mr. Cerre, who served as a US Marine officer in Vietnam, was struck by LTG McMaster’s use of his research on Vietnam to inform his work with the National Security Council. “A lot of Vietnam veterans felt the politicians sold us down the river,” Cerre said. “It could have happened again because the president doesn’t understand the dangers of going to war with North Korea or Iran.” He noted with admiration McMaster’s rationale for accepting the post, “…out of pure patriotism and dedication to the country, to take on such a difficult position.”

Taking the National Security Advisor position that so many others had passed over was not daunting, said McMaster, but another opportunity to serve his country with honor. The opportunity presented itself just as he had been considering retirement. Of his time in the position, overall, he felt he achieved many of his goals: “I think that I really had an opportunity to make good on some of the criticisms that I held about the direction that our foreign policy and our national security strategy had taken in recent years. I felt as if we had been complacent and overconfident in the post-Cold War period, and that overconfidence had somehow shifted to pessimism — almost defeatism…” As a military officer, he concluded, it was his duty to do his best.

When Mr. Cerre steered the conversation toward the subject of military leadership, whose skills he has seen grow and change since he was in Vietnam, McMaster responded: “The topic that I chose [to write about] turned out to be quite relevant,” LTG McMaster said. “It involved national security decision making in a time of war. I think that that academic perspective, as well as a range of experiences, helped me understand better my responsibilities, and then how to best serve the
president and the country.” When the call came, a lifetime of study and research led him from an interview at Mar-a-Lago on a Friday to reporting for work at the White House on Tuesday. His preparation didn’t end once he took the job: “I talked to every living former National Security Advisor — that’s the historian in me — to say, ‘What advice do you have?’”

He made use of Brent Scowcroft’s model in managing the National Security Council. “What Brent Scowcroft did is he prioritized his responsibilities. There are five main responsibilities you have as a National Security Adviser; one of them is to run a process that allows coordination and integration across all the departments and agencies.” Zbigniew Brzezinski recommended that McMaster make a point to foster effective relationships. General Jim Jones, USMC (Ret.) put together a dinner with former National Security Advisors. These meetings helped McMaster to identify three types of advisors who can be found in any administration: the first is there to serve the president and the people by presenting options that will benefit the interests of both; the second is there to serve their own agendas and manipulate decisions rather than presenting options; and the third cast themselves as saviors and mavericks. In evaluating these archetypes, he said, “I think that really the only true motivation is in that first group, because the second group and the third group are actually undermining the Constitution of the United States.”

LTG McMaster came up against barriers set by such people in his work to bring the Joint Chiefs of Staff back to the table. This effort involved making the National Security Council’s operations clearly defined to the public, and McMaster clarified to the audience, “I really believe very strongly, with security considerations it is paramount to be as transparent and collaborative as possible. I didn’t believe in hiding a planning effort unless...[it is] very sensitive.” These efforts, he admitted, were seen by some as an attempt to shut certain appointees out, but were in fact a push to increase the collaboration that he saw as beneficial to the American people. It was at this point that Mr. Cerre brought attention to Dereliction of Duty. Like LTG McMaster’s push to get the Joint Chiefs back into the conversation, the book notes a lack of military representation in the president’s decision making body at the time. He simplified his position for the purpose of time, saying, “I cannot think of an historical example in which giving a president fewer perspectives or fewer options was better than giving a president more perspectives and more options.” LTG McMaster went on to identify procedural and organizational improvements that have occurred since Vietnam.

With prompting from Mr. Cerre, McMaster segued naturally into tales of his time doing research, speaking with people who had shaped the history he was studying. He offered anecdotes that painted a picture of the decisions made and the people making them, illuminating the basis upon which he made his own choices as National Security Advisor. He used these stories to reflect on the mechanics of the job and summed up what he felt were his most important tasks: “You have to lead an organization of extremely dedicated, talented people, which was a real privilege for me, and to make them feel like they’re part of an organization that’s bound together by mutual trust and respect and common purpose...that they’re making a difference for the country and for the president.” He concluded the evening on a hopeful note, encouraging those present to celebrate, and thanked Mr. Cerre and LtGen Huly.

To view LTG McMaster’s talk, visit YouTube.com/MarinesMemorialClub.
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On 20 May, the Marines’ Memorial held its first ever State of the Club Dinner for our Patriots Circle Members. The dinner was held in conjunction with the Marines’ Memorial Association Board of Directors and Marines’ Memorial Foundation Board of Directors meetings.

During dinner, we heard from Mr. Richard Hartnack, Chairman of the Marines’ Memorial Association Board, and Mr. Barrie Graham, Chairman of the Marines’ Memorial Foundation Board. A common theme throughout was gratitude to our major donors, members and staff for making the Marines’ Memorial a home away from home for so many of those we serve.

To close the evening, President and CEO Lieutenant General Jan C. Huly, USMC (Ret.) was able to give an update on our Living Memorial and our plans to ensure this beloved building is available for our service men and women for generations to come. As previously announced, we undertook a building assessment in 2018 that exposed the amount of work this structure requires. We know we have to change our way of thinking if we are going to raise the capital necessary to make all the required updates, and we took this opportunity to discuss various avenues, points of view and solutions.

As a final token of our appreciation, we presented our Patriots Circle members in attendance with a Marines’ Memorial Poncho Liner, or “Woobie.” If you are familiar with these, you know they are synonymous with comfort, and after a long, wet day on patrol, there’s nothing better than to crawl into something warm and dry and have that moment of relief. Being far away from home on deployment, pulling your poncho liner around your shoulders gives a sense of safety that is quite often absent. That is what Marines’ Memorial gives to the Active Duty Service Members, veterans, their families and patriot supporters we serve: a sense of safety and relief inside the hallowed walls of our Living Memorial.
We’d like to offer the following corrections to our Crossroads of the Corps Spring 2019 donor listing:

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Members only happy hour
Tues–Fri 4–6pm · 2nd floor
When Jim Williams started planning the 2019 TBS 1-68 class reunion last May, he knew those guys who had never been inside the Marines’ Memorial Club were in for a treat. As a longtime member and frequent visitor with his wife, Jeri, he couldn’t wait to share it with the group.

In fact, Jim made it his mission to have every attendee join. “After the reunion,” he says, “I saw General Huly, told him many of the guys had had no idea what a great place the Club is. They definitely plan to keep up their memberships.”

“It’s like that commercial for Allstate: I was in good hands planning our reunion with Mohi Sielicki,” Jim explains. “It was clear that Mohi gave as much careful attention to a 33 person reunion as she would have for 150.” Mohi guided Jim through each step of the process, including a number of things he says he didn’t even know he should consider.

For the company dinner, Mohi connected Jim with Kirsti Heon in the Catering Department. Membership Director Mackenzie Jakoubek stepped in to help with some of the details. “Catering Director MaryAnn Hatlan took care of us, too, showing up as guests were arriving,” Jim remembers. “I’d walked into the Library, where tables were set for eight. It was beautiful. Candlelight was reflecting in the spotless glasses. Nobody was in there, and I thought, ‘I don’t want anybody coming in and messing this up!’”

Jim had scheduled the reunion around the Club’s Salute to Vietnam Veterans, which the reunion group attended together “thanks to Olivia Duong’s expert organization.” General Butch Neal, the Salute’s guest speaker, spoke at the reunion dinner as well.

The reunion’s three days were packed, taking full advantage of the Club’s amenities and location: Monday, a private van tour of San Francisco, lunch in Sausalito, and a walk in Muir Woods were followed by the Salute to Vietnam Veterans; Tuesday’s walking tour of local microbreweries was followed by dinner in the Library; Wednesday, the guys toured the Club and later enjoyed dinner in the Leatherneck Steakhouse. Throughout, the well-stocked hospitality suite was most appreciated.

TBS 1-68 alternates between the East Coast and West Coast for their annual reunions. “San Francisco and the MMC were a big draw for all of our guys who saw combat in Vietnam,” says Jim Williams. “And it holds particular poignancy for Marines. I knew they would go Wow! and that’s exactly what happened.”

Every year, veterans organize reunions, gathering their buddies for a few days to eat, drink, catch up and have some fun. Hundreds of hotels would be happy to host your reunion, but holding it at the Marines’ Memorial Club is an experience no other venue can match.

Where else can you stay overnight in a museum, steeped in military tradition and history? And, as a non-profit organization, the money you spend here directly benefits veterans, those currently serving, and their families.

Reunions can be scheduled to coincide with a Club event or leadership meeting so members of your group can attend. We can also arrange a private group tour of the Club building.

Each reunion group is personally welcomed by our President & CEO or one of our Directors.

**Location. Value. Comfort.**

The Club is close to restaurants, shopping, theaters, and local attractions. You don’t need to go far to enjoy the city.

We partner with many local tour companies, attractions, and restaurants that offer group services to reunions. This saves reunion organizers time in researching and gathering quotes.

Everyone in the group who joins the Club anytime before check-in gets the member guestroom rate, which is significantly lower than non-member rates. When a member refers a new member, the existing member will get a certificate for one night free (mailed quarterly). If they have the physical certificate with them at check-in, it can be applied to their stay during the reunion.

Member or not, each night’s stay includes full breakfast, complimentary happy hour, entrance to Club One Fitness on site, and free Wi-Fi.

We work with budgets and can offer deeper discounts in off-season months.

For an additional space to gather, one of our suites can be converted to a hospitality room. We bring in tables, extra chairs, wine glasses and ice, and can cater the suite if needed.

There are five banquet rooms to choose from for a special reunion dinner. Our chef is truly outstanding.

Leave the details to us and make the most of your next reunion.
Look to your right and left just before walking through the Marines’ Memorial Club’s front doors. There, in glass cases, you will see posters announcing a great variety of productions upcoming in the Marines’ Memorial Theatre. In a given season, you could see anything from a single standup comedian, to a big theatre production, a concert, a forum for presidential candidates. There is something for everyone, whether we are looking to be entertained, enlightened, or challenged. And while all of San Francisco benefits from having this historic jewel box at its heart, our Association and members benefit most of all.

The Marines’ Memorial Theatre, on the Club’s second floor, has a long, rich history. Since the 1940s, there have been hundreds of presentations of noted playwrights and performances by acting and entertainment legends. In the Club’s early years, a resident theatre company known first as the Club Players Group and later as the Marine Players wrote, produced and acted out their own plays. Later, the Theatre was home to the Actors Workshop and American Conservatory Theatre.

During the 1980s and ’90s, the second floor was leased to commercial theater producer Charles Duggan, who brought national, regional and local Broadway-style productions to the stage. When this arrangement came to an end, the Marines’ Memorial Theatre once again came under Association management. Realizing that leaving the stage dark for long stretches between Club events was a missed opportunity not only for revenue, but also for building awareness of the Marines’ Memorial in the greater community, Club General Manager Michael Allen and Theatre Manager Diane Myrick proposed to start booking shows in the Theatre on behalf of the Marines’ Memorial Association.

Today, the Marines’ Memorial Theatre serves triple duty: as a venue for our own ceremonies and speaker events; for educational, corporate, civic and celebratory events; and for professional stage productions. It is operated as a non-profit organization under the auspices of the Marines’ Memorial Foundation, which allows anyone who so desires to contribute financially to the Theatre. The Theatre is a distinct entity within the Association, with revenue going back into upkeep and staffing. Its income also allows us to provide other local non-profit organizations a venue to present their works or their presentations at low cost.

Non-profit status also dictates that we will not discriminate in any way, including politically, in accepting bookings. While the Association does not directly endorse anything that is presented in the Theatre, we are one hundred percent committed to free speech; that said, we strongly discourage performances that are overtly anti-military or outside the bounds of common decency. Several highly regarded organizations, including The Commonwealth Club, African-American Shakespeare Company, World Affairs, Humanities West, Another Planet Entertainment, and SF Sketchfest, mount productions here throughout the year.

Many thousands of people are drawn through our doors who might otherwise never know we exist. They see the displays as they enter. They are surrounded by military history while milling around the Theatre lobby (AKA Flying Leatherneck Lounge) before and after shows and during intermission. Sometimes, they are moved to learn more and to become supporters, perhaps encourage a veteran family member to join or join themselves.

Though Diane’s directive is to keep the Theatre’s schedule as full as possible, there are three Club-sponsored events that take precedence: the Marines Corps Birthday Ball, the Gold Star Parents memorial service, and the George P. Shultz Lecture Series. Other Club events large enough to need the space book in advance according to availability.

A member discount is often available for Marines’ Memorial Theatre shows. Enter promo code “MMA” when buying your tickets online.
Underwriting opportunities are available for Marines’ Memorial events. Please contact Development Director Chelsea Leonard at ChelseaLeonard@MarinesMemorial.org.

9 July 2019 · 6:00 pm
MEET THE AUTHORS: LYNN VINCENT & SARA VLADIC
Hear the story of the USS Indianapolis, the worst sea disaster in US Naval history, and the fifty-year fight to exonerate an innocent man.

10 August 2019 · 2:00 pm
MEET THE AUTHOR: DALE BROWN
The former USAF Captain and bestselling author of military-action-aviation adventure novels brings his latest, The Moscow Strike, to the Marines’ Memorial.

26 September 2019 · 6:30 pm
COMMEMORATION OF WWII IN THE PACIFIC
With authors Walter Borneman and James Hornfischer.

28 June-2 July, 2019
CHICO STATE ROTC 1977 REUNION
Contact: Ken Ashworth, jagk4@aol.com

16 November 2019 · 6:00 pm
244th MARINE CORPS BIRTHDAY BALL
Join us to commemorate and celebrate, with cake cutting ceremony, dinner, dancing and live music.

28 November 2019 · 12noon
MMA THANKSGIVING BRUNCH

December 2019 · Date TBA
KOREAN WAR 66th ANNIVERSARY

7 December 2019 · Time TBA
HOLLY JOLLY HOLIDAY PARTY WITH SANTA

14 December 2019 · Time TBA
ARMY VS. NAVY GAME VIEWING PARTY

31 December 2019 · 7:00 pm
NEW YEAR’S EVE CELEBRATION

Please check MarinesMemorial.org and our Club’s Facebook page frequently for the latest event info.

COMING SOON TO

26 June 2019
GEORGE WILL: THE FUTURE OF CONSERVATISM
An evening not to be missed! commonwealthclub.org

25 August 2019
THE LADYGANG LADYHANG LIVE!
With Keltie Knight, Becca Tobin, and Jac Vanek. apeconcerts.com

1-2 November 2019
HUMANITIES WEST: MEXICO’S ARTISTIC REVOLUTION
Visual arts 1910-1960. cityboxoffice.com

28-29 February 2020
HUMANITIES WEST: ETRUSCAN ITALY, LIFE & AFTERLIFE
Beethoven, Goya and Goethe. cityboxoffice.com
YOUR DEPARTMENT PRIMER

THE DEVELOPMENT TEAM

Meet the Development Team

CHELSEA LEONARD, Director of Development, comes from a military family. Her father is a retired command sergeant major. “Coming from rural Nevada,” she says, “my dad can come to San Francisco, walk into the Club and feel at home right inside the doors. My brother, on active duty, appreciates having an affordable place to stay when he’s on R&R. We’re here to make sure that never goes away.”

Since coming on board in the fall of 2017, Chelsea has been building the programs that a successful development department has to have: Planned Giving, Major Donors, collateral materials to get our mission and message out. She works closely with the Director of the Living Memorial Project, Colonel Brendan Kearny, USMC (Ret.) and President & CEO Lieutenant General Jan Huly, USMC (Ret.) on donor research and prospects. She also coordinates with the Board of Directors on new initiatives and strategies, and develops fundraising campaigns.

OLIVIA DUONG also comes from a military family and is passionate about her work as Development Coordinator. She assists Chelsea in many aspects of fundraising, including grant research, sending acknowledgements to donors, and running donor lists for internal reports and publication in the quarterly Crossroads of the Corps.

You’re also familiar with Olivia if you come to Club events. She coordinates event registration and produces programs, and she is a friendly voice on the phone, answering member and donor questions.

5 Questions for Development

What are some of the ways you raise funds? The donation envelope in the center of Crossroads brings in a lot of donations each quarter, even in this age of online giving. Benefactor membership is a big one; converting to Benefactor status is a great win-win for the Association and the member. We send a monthly e-appeal, along with direct mail appeals three times per year. Planned Giving is when the Marines’ Memorial is named in a will or estate plan. For many members, it’s important to leave this legacy because the Club has been an important part of their lives. Corporate sponsorship and foundation grants are important new opportunities for us. In workplace giving, many employers will match charitable contributions; expanding members’ giving capacity in this way is a great benefit of having created the Marines’ Memorial Foundation. See page 19 for more Ways to Give.

What are the biggest needs right now? The elevators will soon be renovated, and we intend to make all areas of the Club ADA accessible so our wounded warriors and elders can enjoy the facility without limits. Also, a major expansion of our educational and commemorative programs will ensure veteran voices remain part of the national conversation.

How are you involved in Club life or the member experience? After new members get settled in and oriented, our job is to find out what their passion is. How would they like to forward the mission of the Marines’ Memorial? A lot of our members,
especially longtime members, are our biggest donors. Every single gift counts, any dollar amount helps, and major gifts are truly transformational.

Like staff members from every department, we are committed to making sure members have a great experience while they’re here. That may include greeting them in the elevator, helping with luggage, whatever serves them.

What is the most common question you are asked? Where does my money go? We have this for-profit side: hotel, restaurant, bar. To the observer, it may seem very successful, so why is a hotel fundraising? While there may be a small net gain from these areas, remember that you recover your dues in savings very quickly in using the Club. We only get a member’s annual donation once, but you can keep coming back. Our expenses continue, and they grow.

Here is what you actually getting in return for a donation beyond annual membership: On the practical side, the money you give helps to maintain our historic building and sustain the programs that serve our mission. There are also tax benefits to charitable giving. On the “heart” side, this kind of giving, which ensures something good and important is sustained, is one of the most powerful, altruistic acts an individual can do. Our job in Development is to foster this point of view in everyone we talk to.

Why did you create an annual report? The Marines’ Memorial can be hard for some people to understand. What are we, exactly, and what do we do? The 2018 Annual Report tells our story. We also wanted to give all of our donors a broader view of the impact that their dollars are making every day: this is so important when you’re giving money and not getting an immediate, tangible return.

Because it tells our story so well, the Annual Report is also a powerful tool to bring to corporations and grant making organizations that we hope to turn into great supporters of the Marines’ Memorial.
BOOK REVIEW

THE JERSEY BROTHERS

I found *The Jersey Brothers* by Sally Mott Freeman especially hard to put down. It’s the story of “a missing naval officer in the Pacific and the quest to bring him home.”

What a story it is! History, family, and the realities of war are all present as the author tells the parallel paths of three brothers from New Jersey who served in the Navy during World War II. Researched at 20 venues, including the Philippines and England, it’s a story both well constructed and well written. The author, one of the protagonist’s daughters, spent years and many dollars traveling and researching to unravel the WWII paths of the brothers, especially that of the youngest, who was taken as a Japanese prisoner just a few weeks after Pearl Harbor. Details in this book, especially of the imprisoned brother, confirm that yes, “War is Hell.”

The book includes extensive notes documenting the author’s original research, which included the review of a significant amount of privately held correspondence, a well curated subset of which illuminates the narrative. Egan, a first time author, has written a book certain to take a place on many readers’ shelves as a favorite.

Reviewed by Krist Jake, once a Lieutenant, USNR

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Do you love to read?

So do we.

That’s why we’re asking you, our members, for your book reviews. Your review can be on a book from our list or any book of military, national security or historical interest. If you would like to send your review to be considered for publication in a future edition of *Crossroads of the Corps*, please follow these guidelines:

SUBMIT VIA EMAIL TO: brendankearney@marinesmemorial.org  WORD COUNT: up to 700

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READ THIS!

BOOKS WE RECOMMEND

*Dereliction of Duty* by LTG H.R. McMaster

*Leaders: Myth and Reality* by GEN Stanley McChrystal

*What Now, Lieutenant?* by Gen Richard “Butch” Neal

*21 Lessons for the 21st Century* by Yuval Noah Harari

*The Shadow War: Inside Russia’s and China’s Secret Operations to Defeat America* by Jim Sciutto
Established in 1885 by a small group of community leaders looking to advance the business interests of the city, The Fort Worth Club has evolved to become one of the premier social, business and athletic clubs in the world. The club offers lavish boutique guest room accommodations and world-class cuisine, along with top-notch athletic club amenities and unique events targeted to families, women, junior members, outdoorsmen and the business professional.

**Inn at the Club**

In 1926, The Fort Worth Club erected a grand, 12-story high-rise at Throckmorton and Seventh streets, featuring apartment suites for prominent members. Guests have included President Franklin D. Roosevelt, Bob Hope, Gene Autrey, and war hero J.D. Doolittle. Today, the Club’s 21 boutique guest rooms cater to members, Club tenants, corporate groups, and wedding parties. The Inn at the Club serves as a “home away from home” for guests from around the world.

**Dining**

On the 11th floor, also known as the “Members’ Floor,” dining room choices include The Library, an intimate setting with panoramic views of downtown. The cozy, luxurious room features a spacious bar and ornately carved fireplace and mantle.

In the Grille, guests will find a bright and airy space popular for breakfast, the Club’s signature lunch buffet and family dining.

With its sports-themed atmosphere, flat-screen TVs and prestigious memorabilia, the Davey O’Brien Sports Lounge is casual and comfortable. The Davey O’Brien National Quarterback Award is presented annually to the nation’s best college quarterback and the award ceremony takes place at The Fort Worth Club. Davey O’Brien’s personal Heisman Trophy from 1938 is prominently displayed above the bar.

**Athletic Center**

With a professional, highly-trained staff, the Athletic Center is a valuable resource for members looking to meet their health and fitness goals at any age.

The Ladies’ Fitness Facility includes a private fitness and conditioning studio featuring state-of-the-art cardio and weight training equipment and a luxurious locker room and lounge area.

The newly renovated Men’s Grill and locker room includes an exquisite buffet and a well-appointed locker room with lockers that include integrated benches and USB charging stations.

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**THE FORT WORTH CLUB**

306 West Seventh Street
Fort Worth, TX 76102
Phone: (817) 336-7211
Website: [fortworthclub.com](http://fortworthclub.com)
# Marines’ Memorial Reciprocal Clubs

New listings in red. Clubs with * offer overnight lodging. Visit MarinesMemorial.org/reciprocal-clubs to learn more.

## United States

<table>
<thead>
<tr>
<th>State</th>
<th>Clubs</th>
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| ALASKA      | Anchorage: Petroleum Club  
Benicia: Benicia Yacht Club  
Berkeley: Berkeley City Club*  
City of Industry: Pacific Palms Resort*  
Coronado: Coronado Cays Yacht Club  
Eureka: Ingomar Club*  
Los Angeles: Los Angeles Athletic Club*  
Marina del Rey: California Yacht Club  
Newport Beach: Balboa Bay Club & Resort*  
Pacific Club  
Oxnard: Tower Club  
Pacific Palisades: Riviera Country Club*  
Pasadena: The Athenaeum*; University Club of Pasadena  |
| ARIZONA     | Phoenix: University Club of Phoenix  
            | Arizona Athletic Club*  
            | New York Athletic Club*  
            | Union League Club*  
            | University Club*  
            | The Standard Club*  
            | Buckingham Athletic Club*  |
| CALIFORNIA  | Bakersfield: Petroleum Club  
            |              |
| FLORIDA     | Jacksonville: River Club  
            | Epping Forest Yacht Club  
            | Orlando: University Club of Orlando  |
| GEORGIA     | Atlanta: The Commerce Club  
            | The Georgian Club  
            | City Club of Buckhead  
            | Augusta: Pinnacle Club  
            | Marietta: Indian Hills Country Club  
            | HAWAII      | Hilo: Hilo Yacht Club  
            | Honolulu: Pacific Club  
            | Club  
            | Plaza Club  
            | ILLINOIS    | Chicago: Union League Club*  
            | University Club*  
            | The Standard Club*  
            | Buckingham Athletic Club*  
            | The Cliff Dwellers  
            | Rockford: University Club of Rockford  
            | Springfield: The Sangamo Club  |
| FLORIDA     | Des Moines: Embassy Club  
            | Embassy Club – West  
            | Kansas: Top of the Tower  
            | Covington: Metropolitan Club of Kentucky  
            | Maine: Portland: Cumberland Club  
            | Maryland: Annapolis: Naval Academy Club  
            | Baltimore: The Center Club  
            | The Engineers Club of Baltimore  
            | Johns Hopkins Club  
            | Massachusetts: Boston: Harvard Club of Boston*; Algonquin Club*; College Club of Boston*  
            | New Bedford: Wamsutta Club  
            | Quincy: Neighborhood Club of Quincy  
            | Michigan: Detroit: Athletic Club*  
            | Grand Rapids: University Club  
            | Iron Mountain: Chippewa Club  
            | Kalamazoo: Beacon Club  
            | Saginaw: Saginaw Club  
            | Minnesota: Minneapolis*  
            | Minneapolis: Minneapolis Club*  
            | St. Paul: University Club of St. Paul  
            | Missouri: Saint Louis: Missouri Athletic Club*  
            | Montana: Helena: Montana Club  
            | Nebraska: Lincoln: Nebraska Club  
            | New Hampshire: Portsmouth: The One Hundred Club  
            | New Jersey: Florham Park: Park Avenue Club  
            | New York: Albany: Fort Orange Club*; University Club of Albany*  
            | Binghamton: Binghamton Club  
            | Brooklyn: Montauk Club  
            | Buffalo: Saturn Club*  
            | New York City: New York Athletic Club*; Yale Club of New York City*; Princeton Club of New York*; Columbia University Club*; The Cornell Club*; Harvard Club of New York City*  
            | Rochester: Genesee Valley Club  
            | Staten Island: Belvedere Club  
            | Utica: Fort Schuyler Club  |
| NORTH CAROLINA | Durham: University Club  
            | Charlotte: Charlotte City Club  |
| PENNSYLVANIA | Lancaster: Hamilton Club of Lancaster  
            | Philadelphia: The Union League of Philadelphia*; Racquet Club of Philadelphia*  
            | Pittsburgh: Allegheny HYP Club  
            | Wilkes-Barre: Westmoreland Club  
            | Rhode Island: East Providence: Squamscot Assn.  
            | Providence: Hope Club*  
            | South Carolina: Aiken: Houndslake Country Club; Green Boundary Club*  
            | Anderson: Anderson Country Club  
            | Camden: Springfield Hall Club*  
            | Columbia: Palmetto Club  
            | Hilton Head Island: 
            | South Carolina Yacht Club  
            | Rock Hill: City Club of Rock Hill  
            | Tennessee: Memphis: University Club; Racquet Club of Memphis  
            | Texas: Austin: Austin Club  
            | Dallas: Park City Club  
            | Fort Worth: Fort Worth Club*; City Club of Fort Worth  
            | Houston: The Houston Club  
            | San Antonio: Petroleum Club  
            | Utah: Park City: Club Lespri*  
            | Salt Lake City: Alta Club*  

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YOU BELONG around the world.

**VIRGINIA** Norfolk: Norfolk Yacht & Country Club* • Roanoke: The Shenandoah Club
Athletic Club* • **WISCONSIN** Madison: Madison Club • La Crosse: The La Crosse Club
Milwaukee Athletic Club* • **WYOMING** Jackson: White Buffalo Club*

**INTERNATIONAL**

**AUSTRALIA** Adelaide: Naval, Military, & Airforce Club of South Australia*; Public Schools Club INC.* • Brisbane: United Services Club* • Tattersall’s Club* • Melbourne: Royal Automobile Club of Victoria* • Perth: The Western Australian Club • Sydney: Royal Automobile Club*; Commercial Travelers’ Club LTD* • Tasmania: Royal Yacht Club; Launceston Club

**AUSTRIA** Reith bei Kitzbühel: Kitzbühel Country Club* • **BAHRAIN** Manama: Capital Club Bahrain • **BELGIUM** Brussels: International Club-Sainte-Anne Ghent: International Club of Flanders • **CANADA** Alberta: Glencoe Club; Ranchmen’s Club; Kensington Riverside Inn, Calgary*; Calgary Petroleum Club • Ontario: Royal Canadian Military Institute*; Royal Canadian Yacht Club; Thornhill Golf & Country Club; Windsor Club; Donalda Club Don Mills; Albany Club of Toronto; The London Club; University Club of Toronto*; Rideau Club, Ottawa • Halifax: The Halifax Club • **ONTARIO**: Westmount Golf and Country Club • Québec: Club Atwater • Vancouver: Vancouver Club*; Vancouver Lawn Tennis & Badminton Club; Terminal City Club • **VICTORIA**: Union Club of British Columbia* • **WINNIPEG**: Manitoba Club

**CHILE** Santiago: Club de la Unión • **CHINA** Hong Kong: Pacific Club; United Services Recreation Club; The Foreign Correspondents’ Club • Shanghai: Shanghai Racquet Club & Apartments*; Ambassy Club*; Shanghai Town & Country Club* • Suzhou: Han Yuan Club* • **EGYPT** Cairo: Cairo Capital Club • **ENGLAND** Birmingham: Saint Paul’s Club • Buckinghamshire: Stoke Park Club* • Leeds: Club LS1; The Hill Country House Hotel • Liverpool: Atheneaum Club • London: Naval Club*; Naval & Military Club*; Royal Air Force Club*; St. James’s Club*; Victory Services Club*; Union Jack Club*; The Sloane*; Lansdowne Club*; East India Club* • City University Club; Royal Over-Seas League*; Morton’s Club; Devonshire Club* • North Yorkshire: Harrogate Club

**Norwich**: Norfolk Club* • Teddington Middlesex: Lensbury Club* • **FRANCE** Paris: Cercle National Des Armées*; St. James Paris* • **GERMANY** Frankfurt: Union International Club* • **INDIA** Greater Noida: Stellar Gymkhana Club* • Kolkata: Spring Club; Space Club • Circle Club • Karnataka: Mangalore Club • New Delhi: Delhi Gymkhana Club* • Maharashtra: PYC Hindu Gymkhana*; Deccan Gymkhana* • Mumbai: Bombay Presidency Radio Club Limited* • Rajasthan: Jaisal Club*; Jodhpur Club* • Secunderabad: Chiraan Fort Club* • West Bengal: Tollygunge Club • Niligiris: Nani’s Nook* • Vadodara: Sun City Club & Resort* • Hadapsar, Pune: Amanora Ferns Hotels & Club* • **INDONESIA** Jakarta: The American Club Jakarta • **IRELAND** Dublin: St. Stephen’s Green Hibernian Club* • Londonderry: Beech Hill Country House Hotel* • **ITALY** Rome: Circolo Antico Tiro a Volo • Japan: Tokyo American Club • Kobe: Kobe Club • Yokohama: Yokohama Country & Athletic Club • **KENYA** Nairobi: Capital Club East Africa

**KOREA** Seoul: Seoul Club • **MEXICO** Mexico City: University Club of Mexico • **NETHERLANDS** Amsterdam: De Industrieel Groote Club • **NEW ZEALAND** Christchurch: Canterbury Officers’ Club; Canterbury Club* • **NIGERIA** Lagos: Capital Club Lagos* • **PHILIPPINES** Manila/Makati City: Manila Polo Club* • **PORTUGAL** Porto: Oporto Cricket & Lawn Tennis Club* • **SCOTLAND** Aberdeen: Royal Northern & University Club* • Edinburgh: The Royal Scots Club* • **SINGAPORE** Scotts Road: The American Club • **SOUTH AFRICA** Port Elizabeth: St. George’s Club* • Johannesburg: Rand Club*; Inanda Club* • **SRI LANKA** Colombo: Colombo Swimming Club* • **SPAIN** Barcelona: Círculo Ecuestre*; Círculo del Liceo • Bilbao: Sociedad Bilbaina* • Madrid: Casino de Madrid • **SWEDEN** Stockholm: Militärsällskapet 1 Stockholm • **TAIWAN** Taipei: American Club • **UNITED ARAB EMIRATES** Dubai: Capital Club Dubai • **ZIMBABWE** Bulawayo: Bulawayo Club*

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**HAVE A QUESTION ABOUT THE RECIPROCAL CLUB PROGRAM?**

Contact CAROL TAYLOR at the Marines’ Memorial at caroltaylor@MarinesMemorial.org.

**DONATE:** MARINESMEMORIAL.ORG/WAYS-TO-GIVE • Marines’ Memorial Association
Growing up in Chihuahua, Mexico, Alex Lopez always had two dreams: to serve in the US military and to receive a college education. His older brothers and sister served in the US Army and Navy. Altogether, his family has 68 combined years of military service. After graduating high school in Las Vegas, NV, Alex joined the Marine Corps in 2008, seeking to explore the world and follow in his siblings’ footsteps.

He deployed to more than 10 countries on three continents and was hand selected for a critical contingency mission in support of the US Embassy in Tripoli, Libya. He received a Meritorious Honor Award for his performance there. Alex says that deploying overseas taught him an important lesson: the world is an unequal place where present generations have a moral obligation to advance people’s prosperity and economic growth.

After four years of service, Alex separated from the Marines as a sergeant. He began attending the University of Nevada, Las Vegas soon after. “One day in the Veterans Department at UNLV,” he remembers, “I saw info posted about scholarships from the Marines’ Memorial Association.” Just before Memorial Day in the following spring, Alex and his wife were getting ready for a trip to San Francisco. “I got the envelope with the scholarship award; it was a perfect start to the weekend.”

“I graduated thanks to the support of the Marines’ Memorial,” Alex says, “and always will be grateful for that.” He explains that he did not work full time during school, in order to focus on his studies, so even with the GI Bill, he was on an extremely tight budget. There were a lot of costs to cover, he says, and the scholarships he received in 2014 and 2015 had “a tremendous impact.”

Alex was honored as one of five outstanding graduates of UNLV’s class of 2016. Single out as “a combat veteran with incredible business acumen,” his award citation reads: “It was only a few years ago when Alex Lopez was leading a US Marine unit in providing security support to the US Embassy in Libya following the Benghazi attacks. Four years later he’s won numerous awards and scholarships and is graduating from UNLV with degrees in Finance and Economics from the Lee Business School.

Alex has maximized every opportunity at UNLV. He was chief economist for UNLV’s student-led Rebel Investment Group, was a lead team member for a global student research challenge, coordinated the Lee Business School’s Medallion Program, and interned for the UFC. He also served as a member of the UNLV Student Veterans Affairs Committee, where he helped present US Senator Harry Reid with initiatives to support veterans in the Las Vegas community. As one faculty member said, “Alex is one of our best and brightest students and we know he will make an incredibly valuable contribution to the world around him.”

Immediately upon graduation, Alex was hired as a credit analyst at Bank of America. In 2018, he moved to Nevada State Bank, accepting a position as vice president in its gaming division.

Alex recently began taking classes in the Executive MBA program at UC Berkeley’s Haas School of Business. Commuting to the Bay Area every three weeks for three days at a time could have put a strain on his job, but he says his workplace fully supports him and his co-workers help him stay current. While the two-year MBA program will offer him the opportunity to explore other fields, he sees himself continuing to grow in the banking industry.

Pursuing his passion to help the underserved, Alex’s long term goal is to launch a financial firm focused on helping people from minority backgrounds to invest in their future. He wants to challenge the status quo and the fundamental issue of financial literacy and wealth gaps between minorities and the general population.

Alex points out that veterans are non-traditional students. He knows what they go through, and wants to encourage them in their journey. He is always happy to talk with other MMA scholarship winners. (Request contact info at Crossroads@MarinesMemorial.org). “Anything I can do to support fellow veterans, and to support the scholarship program.”
The Marines’ Memorial Club in San Francisco has, since 1946, stood in honor of the memory of the men and women who serve in our nation’s defense. The Club, one block off Union Square, provides a sanctuary for those wishing to honor the valor of Veterans who gave their lives. It is a Living Memorial designed to preserve memories and share the stories of American military history.

The Club’s original charter specified, as a tribute to Marine Corps heroes, the establishment and maintenance of a museum. Over time, the ambiance of the entire building has fulfilled this function. Inside the Club, it is most gratifying to share a spontaneous camaraderie with those who share like values and ideals.

Our handsome twelve-story California Spanish Revival building, designated a San Francisco landmark, contains 138 guest rooms and suites; the Leatherneck Steakhouse with stunning city views; a library; and a state-of-the-art health club. Members may also use the Club’s banquet and meeting facilities for the observance of the occasions that are significant in their own personal lives, such as reunions, weddings, and receptions.

Thanks to Veterans’ contributions, the Association is able to offer free annual membership to all Currently Serving members of the US Armed Forces who come to stay at the Marines’ Memorial Club. For members and their guests who stay overnight in the Club, the room rates are the most reasonable in San Francisco.

While browsing the Club’s commemorative exhibits, listen to the voices that speak from the books, photos, citations, and artwork. You will discover the enduring vision of the Marines’ Memorial Club: “A tribute to those who have gone before; and a service to those who carry on.”
The Marines’ Memorial Association is a 501(c)(19) non-profit Veterans organization. The Marines’ Memorial Foundation is a 501(c)(3) nonprofit organization.