CROSSROADS of the Corps

The Magazine of the Marines' Memorial Association, San Francisco \ WINTER 2018



THE MARINES' MEMORIAL CLUB

a Living Memorial



GRACIOUS HOSPITALITY, DYNAMIC PROGRAMS, HISTORIC MISSION.

THE MARINES'
MEMORIAL
ASSOCIATION,
A NON-PROFIT
VETERANS
ORGANIZATION,
EXISTS TO HONOR
THE LEGACY OF
MILITARY SERVICE
THROUGH A LIVING
MEMORIAL AND
PROGRAMS THAT
COMMEMORATE,
EDUCATE AND
SERVE VETERANS

OF ALL ERAS.

The Marines' Memorial Club in San Francisco has, since 1946, stood in honor of the memory of the men and women who served in defense of our nation. The Club, just one block off Union Square at 609 Sutter Street, is in the heart of downtown San Francisco. This handsome California Spanish Revival building, which enjoys San Francisco's protected landmark status, provides a sanctuary for those who wish to take a pause and to honor the valor of Veterans who gave their lives while in the service of their country. Our Living Memorial is designed to preserve memories and share the stories of American military history.

The founders of the Club recognized three components to a living memorial: historical, emotional, and business. There was also an awareness that these three functions of the Club might overlap and complement each other. The vision of the original founders devised the framework for the Club to sustain itself in perpetuity.

The Club's original charter specified, as a tribute to Marine Corps heroes, the establishment and maintenance of a museum. Over time, the atmosphere and ambiance of the entire building has fulfilled this historical function.turn to inside back cover



MARINES' MEMORIAL ASSOCIATION \ A NON-PROFIT VETERANS ORGANIZATION

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Cover photo by Rio Constantini/ Michael Mustacchi Photography

Their Mission / Our Mission

Dear Ms. Wendy Shuman:

I am the principal Senior Enlisted Marine with Special Purpose Marine Air Ground Task Force – Crisis Response, Central Command (SPMAGTF CR CC). SPMAGTF is currently operating extensively throughout the Middle East, in five different countries and 16 separate locations. I want to personally extend my sincere appreciation for The Marines' Memorial Association and Foundation supporting Marines/Sailors worldwide — truly magnificent.

The Marines' Memorial is well known here and you will be happy to know that Marines/Sailors who are in remote-austere Camps are very appreciative in receiving care packages.

Again, thank you and The Marines' Memorial Association and Foundation for all you do and continue to do for Marines/Sailors worldwide!

Respectfully Submitted, T. C. Whitcomb Sergeant Major, USMC



Shouting Out to MMC Staff

Dear Marines' Memorial:

I just wanted to offer my great thanks to both Paul and Bertha for the exemplary service and assistance in making a very last minute reservation for me. Please also forward my kudos to their supervisor, who must be very proud of such excellent and expert staff members.

As always, it is so rewarding and satisfying to deal with the wonderful professional staff of the Marines' Memorial Club.

Customer service such as provided by Paul and Bertha makes the Marines' Memorial Club and the Association the type of organization that all members, and particularly USMC active duty and Veterans, are so proud to be a part of and to return to again and again for the wonderful hospitality offered.

Semper Fi,
Joe Gallagher, CHESP
Deputy Director of Administration
Operations Management
Naval Hospital Camp Pendleton, CA

Dear Mr. Michael Allen:

My husband and I were visiting MMC last Wednesday and I lost a treasured bracelet. Troy found it and turned it in to Housekeeping. I talked with Edith and she was so helpful in getting it returned to me. I also want to commend Troy for all his help in getting our disabled friend safely to the car. These are treasured employees and they always make our visits feel like home.

Sincerely, Deborah A. Mezger



HELP US
SERVE
EVEN MORE
VETERANS
AND THEIR
FAMILIES IN
2018. GIVE
TODAY!



IN 2017, YOUR GENEROSITY MADE A DIFFERENCE!

Here's what Marines' Memorial was able to provide last year, with your help:

265 Care Packages for troops serving overseas...12th Annual Gold Star Parents Honor and Remembrance Event where over 100 families shared stories and built friendships...6,298 subsidized hotel rooms for Active Duty and transitioning Service Members...8 Special Commemoration Events to honor Veterans and educate our community...15 College Scholarships totaling \$55,000...13 Speaker and Author Events featuring world renowned presenters...2625 Complimentary Active Duty Memberships...5 new Living Memorial Displays around the Club.

LET'S MAKE 2018 EVEN BETTER. Please give online today at <u>marineclub</u>. org/donate, or use the envelope in the center of this magazine.



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MEMBERS ONLY HOTEL PACKAGE FOR 2018





3 NIGHTS: \$539

4 NIGHTS: \$679

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PACKAGE INCLUDES Single or double occupancy in a standard room (Sun-Thurs)* +

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*For Members only and subject to availability. Upgrades when available: Deluxe/Corner \$20 add'l per night; Suite \$100 add'l per night. Up to five rooms may be booked at this rate for each membership; all rooms must be registered and paid for by the Member. All prices subject to prevailing hotel occupancy tax. Package must be purchased 7 days in advance and paid at time of reservation. Refund available with 7 days notice. Not applicable to groups. May not be combined with other Hotel or Club offers. All packages subject to availability. Restrictions may apply.

"A gentle hand may lead even an elephant by a hair." » Iranian Proverb

Why We Love Happy Hour in the Flying Leatherneck Lounge



Congratulations to Eagle of the Quarter Brian Casey! Brian was hired to open the Flying Leatherneck Lounge in May of 2014 and has carved out a solid reputation behind the bar. He loves the job and takes pride in running an efficient operation. Brian enjoys meeting and talking to members, and the feeling is clearly mutual, as he is the frequent target of hugs and handshakes. "I was a TWA flight attendant for years, working the first class cabin between New York and Paris," he says. "That's the experience I'm trying to give here." Experience it for yourself: come to your Club's Members-only Happy Hour any Tuesday through Friday from 4 to 6pm.

"Many of life's failures are experienced by people who did not realize how close they were to success when they gave up." » Thomas Edison

A Port in the Firestorm

Last October, when catastrophic fires hit Sonoma and Napa Counties, the Marines' Memorial Club became a refuge for dozens of evacuees.

Most of them believed they would be away from home for a day, two at the most. Many left their homes in a frantic rush, carrying only essentials — a purse, a pet, medications, some



important papers, perhaps a change of clothes. One member had her two school age children and her elderly parents in tow. "My job was to stay calm," she says. Another made her first solo trek to the Club since being widowed exactly one year before. As the fire danger and evacuation orders stretched on, the Club met the need for shelter and staff did everything possible to make evacuees feel cared for. Breakfasts and happy hours buzzed with the sharing of news, fears, and words of support. This is the essence of "home away from home."

"The two most important days in your life are the day you are born and the day you find out why." » Mark Twain

What to Do in San Francisco? Try this Concierge Tip-of-the-Quarter

Guest Services Agent Sanjin Agic wants to help you make the most of your visit to the City. Or maybe you're a local who likes to play tourist in your hometown. This quarter, Sanjin suggests a visit to the Nike missile site in the Marin Headlands. Billed as "A Cold War museum in the heart of Golden Gate National Recreation Area," the site offers free tours and is a hidden gem for military history buffs. Sanjin says this may just the best free tour available in the Bay Area. Visit www.nps.gov/goga/nike-missile-site. htm for tour details.

"He who learns but does not think, is lost! He who thinks but does not learn is in great danger. » Confucius

In Memory

In the Spring 2018 edition of *Cross-roads of the Corps*, we will begin listing the names of recently deceased MMA members. If you know of a member who has passed on since 1 January 2017, please send his or her name to Member@MarineClub.com or call us at (415) 673-6672.

"Wise men speak because they have something to say; fools because they have to say something." » Plato

Your New Year's Resolution Meets the MMA Wellness Membership



Looking to shed some holiday pounds? We have a solid relationship with Active Sports Club, the firm that operates our onsite Health Club. The result is that, as a Marines' Memorial Member, you can join Active Sports for \$50 per month. Don't forget to take advantage of your free pass to the workout facilities and lap pool when you stay overnight at your Club.

"Reading builds the educated and informed electorate so vital to our democracy." » Brad Henry

The Frequent Stay Program

A stay at your Club can be very rewarding, from the cocktail hour to an early swim and breakfast in the morning. Stay any 12 nights, and the rewards suddenly grow! It's a "Baker's Dozen" — your 13th night free. To learn more, go to MarineClub.com/specials.

ALL PRESENT AND ACCOUNTED FOR! \ MEET THE MEMBERS



"Most people on campus call me Dean. It's a name. not a title, as I tell my students!" says Stanford Professor of Medicine and

retired US Air Force Colonel **DEAN** WINSLOW. Until July, Dean and his wife and fellow Professor Julie Parsonnet were Resident Fellows living among undergrads in a Stanford dormitory, making the name/title distinction an important one. These days, the couple are at home up in the redwoods when not staying the night in their small on-campus condo or teaching abroad — they recently took advantage of reciprocal club privileges in the UK while teaching at Oxford. Dean served for 35 years as a flight surgeon in the USAF and Air National Guard, retiring in 2015. He served four tours of duty in Iraq and two in Afghanistan, including commanding the combat hospital in Baghdad during the surge in 2008. Having learned about the Club from several of his Vietnam era USMC buddies. Dean joined in 2002. "My wife and I enjoy the special lectures, as well as staying overnight," he says. They most recently attended the talks given by Gen Dunford and Gen Clapper, and the Salute to Iraq and Afghanistan Veterans. "We love the ambience of MMC," he adds, "being surrounded by other Veterans."



When KARL **KADON** moved to San Francisco three years ago, he asked a Bay Area Marine with whom he'd served in Afghani-

stan: "Who should I meet out here?" As a highly involved member of both the Marines' Memorial and Wine Country Marines, Karl himself is a good one to know. His commitment to Bay Area Veterans centers on increasing the

value Veterans bring to the workforce, while helping the larger community to embrace those who have served. He also sees a gap between generations of Veterans, and wants to close it. In recent MMA member roundtables, Karl shared his vision for bringing younger and more senior members together, for mentorship in addition to fellowship. In general, he says, "the Marines' Memorial can do even better for networking. It's a great and logical place for Veterans to meet up with friends and mentors." Karl, who served in Iraq as a ground intel adviser and in Afghanistan as a civil affairs team leader, credits Service to School (S2S) — a non-profit, mentorship-based college application assistance program for transitioning Veterans — with helping him get into business school, ultimately leading to his current senior management position at Salesforce. Using S2S as a model, he believes that mentorships within the Club can build "a community of practice that lowers the barrier to entry for younger professional Veterans."



"The Marines' Memorial reminds me of what I love about being a Marine," says former Marine Corps Captain **LEE HANEY.** He explains that while

Veterans of the 9/11 generation may be reluctant to join some of the more traditional Veterans' organizations, they are hungry for communities where Veterans with shared values can look forward together, supporting each other in their lives and careers. "Our generation's Veterans are seeking each other out," he adds, "and the Club is a great center of gravity for us." He finds the Leatherneck Restaurant ideal for events like the popular quarterly Veteran dinners he hosts with Army Veteran Eddie Kang. Because "it's hard trying to make it in Silicon Valley alone," Lee, who serves as the Chief of Staff to the CEO of Micro Focus, stavs active within

a network of fellow Bay Area Veterans. He serves as a mentor and, until recently, as CFO for Service to School (S2S), a non-profit for Veterans pursuing higher education. He also brings his civilian friends into the Club to share what they might never guess just walking by: behind the blue awning and etched glass sign is a place with a history worth learning and a unique community worth meeting. He hopes reading this will encourage others to come out to the Club. "That's the effect members' stories have had on me."



In 2015, MAJ ALEX **MARTIN, USMCR** moved home to California from Kenya to start up AC Global Risk with a team of fellow Veterans. That

same year, Alex joined the Marines' Memorial. "In our pre-financing years," he recalls, "I used the Club's library as an office. It's quiet and inspiring. And at the end of a challenging day, there's a great bar" just upstairs. AC's voice analysis-based risk management product goes to market this year, and Alex still uses the Club to host meetings or simply to "have a break and charge my batteries" during long days in the City. After graduation from the Naval Academy, where he studied history, Alex joined the Marines, serving three tours in Iraq and a fourth in the Pacific. Horn of Africa and the Middle East. He left active duty in 2011 and built a maritime security company. "I sold that and took a position with Nuru International as Country Manager in Kenya," says Alex. Nuru seeks to end extreme poverty by training local leaders to create solutions tailored to their community's needs. Alex's energy and entrepreneurial spirit offer a look into the future of MMC, which he appreciates as "a clubhouse to meet, connect, reconnect, and grow your personal and professional network in a warm, beautiful environment."

SPREAD THE WORD, STAY THE NIGHT

Earn one free night's accommodations for every new Member you sign up!









The Marines' Memorial Club remains the "best kept secret in San Francisco." We need your help to spread the word! The Association is asking you, our members, to recommend membership to friends and loved ones who would value and appreciate the many advantages of a Marines' Memorial membership:

- Access to the Marines' Memorial Club & Hotel in San Francisco
 - Member rates and packages for overnight accommodations
 - Members-only happy hour
 - Chesty's Bar and the Leatherneck Steakhouse
 - Marines' Memorial Theatre
- Access to over 240 reciprocal clubs all over the world
- Networking opportunities with Currently Serving and Veteran communities
- Invitations to special events: Marine Corps Birthday Ball, George P. Shultz Lecture Series, holiday brunches and more
- Direct support of our mission honoring the legacy of military service through our "Living Memorial" and programs that commemorate, educate, and serve Veterans of all eras and their families

To be eligible for Marines' Memorial membership, candidates must have served honorably in any branch of the US Armed Forces.

Please share the application on the facing page, or refer your friends to <u>MarineClub.com</u> to join! Make sure they tell us you referred them, so you will be eligible for a "Member Get a Member" gift certificate. For each new Veteran member you refer, you will receive one night's accommodations* at the Marines' Memorial Club & Hotel.

^{*&}quot;Member Get a Member" gift certificates are for standard room rates Sunday-Thursday and cannot be combined with Member's Choice or other packages. Referred member must be a new Veteran member who has paid the \$200 membership contribution, and the referrer must be an active member. Certificates have no cash value and are not transferable or replaceable. Rewards are sent quarterly.

MARINES' MEMORIAL ASSOCIATION MEMBERSHIP APPLICATION

Apply ONLINE at MarineClub.com | Mail to: 609 Sutter St., San Francisco, CA 94102

Membership Categorie	s (All donations ar	e tax-deductib	le and non-re	fundable):	
Regular Veteran & Retired, o	US Services, includi	ng Merchant Mo	ırine (wartime): A	Annual donation	\$150 (+ \$50 initiation)
Currently Serving Membe status, then normal member in		es All Services \$	35 (Rates remai	n the same until p	oersonnel departs Active/Reserve
Membership Informati	on (Please print cle	early)			
First Name, MI, Last Name: _					
Branch of Service: USMC	USN US	SA USAF	USCG [Merchant M	arine (wartime)
Military Status:	Hig	hest/Current Ro	ank:		_
Birth Date: / /19_	Email:		@_		
Address:					
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I certify that I served on Active	Duty in the US Arm	ed Forces from	to)	
How did you hear abo	ut us?				
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☐ Visit to the Club or Theatre	☐ Member/fami	ly/friend 🗌 S	Site presentatio	n 🗌 Other _	
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LIEUTENANT
GENERAL
JAN HULY

MMA PRESIDENT & CEO

hat does hearing the name Marines' Memorial Club evoke for you? Memories, for starters. My dad enlisted in the Marine Corps in 1939. He served in the Second World War, in Korea, and in Vietnam. In 1964, he was assigned to San Francisco as the Sergeant Major of the recruiting station. We moved from Oceanside, California, when I was 16 years old. We lived on the Presidio, and as the Marines' Memorial Club always took care of local Marines, we frequently got tickets to the theatre. The first time I came to the Marines' Memorial Theatre was to see the San Francisco opening of the movie "Mary Poppins". Dick Van Dyke was here and he explained the movie to us. Throughout my high school and college years, I came to see plays and events here.

ieutenant General Jan C. Huly retired from the US Marine Corps on 1 January 2007 after 37 years of service. During his career, he served in infantry, training, and headquarters assignments at all levels. His last posting was as Deputy Commandant for Plans, Policies and Operations.

Following his retirement, Gen Huly consulted nationally and internationally on defense, security, international relations, and leadership. He also served on boards of directors and advisors in both the non-profit and private sectors.

In 1969, my sister had her wedding reception here. Many years later, having been widowed, she married again and had her second wedding reception here. I spent part of my honeymoon here, and my wife and I have spent time in the Club over the years. The Marines' Memorial Club has been part of my family's history for over 50 years now. I also came to the Club while serving on active duty and returned a number of times to participate in events at General Myatt's or the organization's request.

I worked with General Myatt in 1985 in the Marines, and kept up with him through the years. When he was the President and CEO here, I'd stop in to say hello and think, boy, what a cool job. I'd always ask him: Hey, General Myatt, when are you retiring?...thinking maybe there would be an opening for me. But I finally dropped that, realizing that he'd probably stay here forever.

So, when this opportunity was presented to me earlier this year, I thought, well, let me give it a shot. After all, I know the area; I really admire what the Club does, what it represents; and I have a long history of coming here.

The Marines' Memorial is often described as a "best kept secret" in San Francisco. What would you like for every San Franciscan to think and feel about the organization and the Club itself? I would like the average San Franciscan to look at the Marines' Memorial as one of *their* treasures, as one of *their* living memorials. I want

them to know its long, rich tradition and history in this city. I want them to know, understand and participate in all of the wonderful things that the Marines' Memorial does and stands for — and to really associate themselves with it.

In fact, we have a lot of wonderful supporters who are not members of this Association, but who work very closely with us on things like Fleet Week, volunteering with support programs for the troops, Blue Star Mothers, and many more. We're open to the general public for a lot of things, and we enjoy having that support within the community. Frankly, I hadn't realized until now the depth of support we do have in the community.

What was your path to this position, and what attracted you to it? When I was leaving the Marine Corps, everybody asked: What do you want to do? Well, I always wanted to be a Marine. That was done, and with no particular "home" to go back to, we rented a place in Annandale, Virginia. With most of our stuff in storage and our kids grown, my wife and I lived like a couple of college students. I wound up consulting for the government and we stayed there for 10 years, until this opportunity came along.

The best part about being a United States Marine is other Marines. Any Marine will tell you that. People ask me and other retired Marines: Do you miss the Marine Corps? Well, I don't necessarily miss all of the things I did as a

Marine; those are best turned over to younger men and women. But as most will tell you, I miss being around other Marines. I miss the camaraderie, the joviality, the buffoonery. This job gives me the opportunity to, once again, cavort with the finest people on earth, US Marines — active, reserve, former, retired, whatever — along with those who support Marines.

It is called the Marines' Memorial Association, after all, but where do the other services fit in? More than ever, we now recognize the importance of being affiliated. It took the Department of Defense a long time to get us as joint as we are today. I'm delighted to see all of the services participating here. And if you look at our membership numbers, Marines are, in fact, no longer the majority. It's the Navy, followed by Marines, a sizable proportion of Army members, then Air Force and Coast Guard. We are truly a joint organization.

What do you think will drive the Association's success in fulfilling its mission in the coming years? As the Greatest Generation passes, it is our transition from older members to younger ones that will drive our success. Sure, the Korea and Vietnam Veterans are holding a lot of the leadership roles in the organization, but they're not the future. The future is out there now, especially the post-9/11 group. They've done their time and served and sacrificed. Now they're making their lives and their contributions in the civilian community. Those are the ones that we need to attract to keep this organization going.

That's not a unique challenge to us today. I remember when I was a younger guy in the Marine Corps in the post-Vietnam era, people were saying: Do you go and join the VFW and the American Legion? And we'd say no, that's for the older guys! We're too busy doing what young people do. The younger ones will eventually come on board, but we need to be sure we're

leaving them a good institution, a good legacy, and the right shoes to fill.

Is there any particular area — outreach, operations, fundraising, membership — that is in line for major growth or change? All of the above, but not just change for change's sake. This institution is centered around this building, which is almost 100 yrs old. As with anything so old, we need to be careful about care and maintenance. I'm beginning to realize that we're going to have really pay attention to maintaining and improving this facility or we won't have a place in the future in which to take care of our Veterans and our members. That will take an infusion of money. We're going to create unique new ways to reach out to donors, and provide more services that will attract more revenue.

It's not that we haven't been doing a good job. General Myatt raised this place to a new level. I know what it was like before he got here, and it is not the same place; it's much, much better. So I recognize the challenge I have in succeeding him. He built a nice firm foundation, and now it's time to build on his success. We can't rest on the laurels of where we are in 2017. If you're not crossing the stream, if you're just standing in the middle of it, it's going to wash you away eventually.

After successful military and civilian careers, what do you feel you still need to learn to achieve your goals here? I've had some non-profit experience, and I have broad experience in the Marine Corps. From 2000-2003, I was the commanding general at the recruit depot in San Diego. Part of my duties there was recruiting, part of them was recruit training, and the other part was being installation commander of the depot itself. On its 319 acres, there were restaurants, clubs, police and fire departments, stores, and entertainment facilities. It had a civilian labor force, as well. This experience helps, but the specifics that I now have to

know — to help supervise the running of a restaurant, hotel, membership organization, a staff of 170 people, making payroll, facing the challenges of being in San Francisco in an older installation — who says you can't teach an old dog new tricks?! Watching Gen Myatt walk out the door with his 16 years of experience in this position, I'm thinking to myself, it's a good thing he's only an email or a phone call away.

You have a reputation for delivering your message with humor. Running the Marines' Memorial is serious business, but will humor figure into your leadership style here as well? No doubt

What keeps you humming, outside of work? I've been married for 44 years. My wife willingly followed me from duty station to duty station, allowing me to go do what I wanted to do, to follow my dreams of being a United States Marine. Now, I play golf poorly. I still work out. I like to read. And we spend time with our three kids and seven grandchildren — somewhere in all of that, there'll be a Marine! We also travel a good bit, often with a group of relatives and friends.

What makes the Marines' Memorial so special, in your view? Not only is this building a treasure, but the relationships we have with the people of San Francisco and the people that we serve are extraordinary. And I can't say enough about the people who are employed here. Because of their passion for serving our Veterans and their pride in being associated with the Marines' Memorial, they're truly civilian Marines. They're spirited, loyal, hard working, and have a can-do attitude. You'd never hear anyone say: No, that's not my job. It's always: How can I help? How could you turn down an opportunity to serve an organization like that?

Like the troops used to say: Nothing left to it but to do it.

Photo: Michael Mustacchi



LEADERSHIP LESSONS LEARNED

by Tim Hsia, MMA Board Member





n 18 September 2017, the
Marines' Memorial Association held the first installment of its Leadership
Lessons Learned Series.
The inaugural speaker was Chris
Michel, a Naval ROTC graduate from
the University of Illinois at UrbanaChampaign who holds an MBA from
Harvard Business School. Chris was
an aviator in the Navy and founded
Military.com in 1999, which was
acquired by Monster.com. Chris also
founded Affinity Labs and runs Nautilus Ventures, a seed venture fund.

Recently transitioned Veterans attended Chris's talk, in which he

provided transition, leadership, and business advice to the group. Chris spoke about starting Military.com when he was 31 years old and about his desire to build something that mattered. Chris spoke intimately about the challenges of founding, building, and growing a company as a young Veteran entrepreneur.

Chris shared with the young Veterans advice on how to not confuse activities for outcomes, and to focus on the few things that really matter. He also advised that the young Veterans could succeed well if they prioritized people, passion, and performance in their careers and are mindful of how

they interact with their colleagues.

Chris spoke about the importance of leadership, pointing out that military units with similar talent, similar equipment, and

similar missions can have significantly varying levels of performance because of the quality of the leader. He said that, to attract and retain talent, leaders in both the military and civilian sectors need to build cultures of excellence that provide an atmosphere of honesty and high expectations.

Chris concluded the night's talk by telling the group that he was most proud of the relationships he had built and urged the recently transitioned Veterans to support one another and to develop meaningful relationships.

The group of Veterans thoroughly enjoyed the event, with one remarking that "this was an incredibly educating and enlightening session" with an accomplished Veteran who had generously shared his insights and experience with the group. All of the Veterans across different branches (Marines, Navy, Air Force, and Army) thanked Chris effusively for his time and also had time before and after to connect with one another.

The Marines' Memorial Association's Leadership Lessons Learned Series is part of a new outreach initiative to grow its membership among recently transitioned Veterans. If you would like to learn more about programs, events, and initiatives for young Veterans, please contact the Membership Department at Member@MarineClub.com or (415) 673-6672.





Photos: Jan Lundberg/Michael Mustacchi Photography

31 December 2017 · 7:00 pm **NEW YEAR'S EVE CELEBRATION**

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George P. Shultz Lecture Series

ADMIRAL JAMES G. STAVRIDIS USN (RET)







dmiral James G. Stavridis,
USN (Ret.), author and
current Dean of The
Fletcher School of Law
and Diplomacy at Tufts
University, addressed members of
the Marines' Memorial Association in
the Marines' Memorial Theater on 20
September 2017 as part of the George
P. Shultz Lecture Series. This lecture
series regularly brings remarkable
national security figures to the Bay
Area for in-depth discussions of current events and policy issues.

In the brief introduction by Major General Mike Myatt and former Secretary of State George P. Shultz, the audience was regaled with some of the Admiral's achievements. These included his long-term service as a commander in the US Navy — 37 years — as well as 22 published articles, 70 op-ed pieces, and the 11 books he's written to date. As former Secretary Shultz said, "He's a true scholar-warrior," who holds a Ph.D. from The Fletcher School at Tufts, where he is now the Dean.

Admiral Stavridis took the stage to inform the audience about how the world's oceans are becoming of ever greater economic and political importance. He started with historical and geographical breakdowns of all the oceans in the world and the challenges they face today, noting that 95% of all international trade happens across oceans.

For the Pacific Ocean, the Admiral began by saying that all of the lands in the world could fit within the Pacific Ocean alone. The Pacific is vast and has been navigated for millennia. Americans didn't discover this ocean first — it was China. Now, China's

rising naval power, similar in size to the US Navy, is working more and more with Russia's Navy. However, the biggest problems in the Pacific Ocean area arise from North Korea and Kim Jong Un's nuclear weapons program and missile activity.

He then discussed the North Atlantic, which has long been a "zone of transit" through which undocumented migrants and illicit drugs flow, either directly or indirectly, to the United States. We now find this space, particularly the Greenland-Iceland-UK Gap, challenged by a resurgent Russia, as its presence grows there again. There are also several emerging economic superpowers along the South Atlantic, including Brazil, South Africa, and Nigeria. These three countries are continuing to grow and driving significant trade along the Atlantic. The Atlantic Ocean, the second largest ocean in the world, will continue to be of great importance to the United States.

ADM Stavridis continued on to highlighting the Indian Ocean, the third largest ocean in the world. Historically, this ocean was traveled in the pursuit of spices. While India and Pakistan compete for control in this part of the world, along with a little influence from Iran, piracy has also become a major issue here.

Turning to the Mediterranean,
ADM Stavridis explained that wars at
sea originated here. Going all the way
back to the Ottomans and Romans,
wars on the Mediterranean have affected the sea and its surrounding
lands. He also noted the competition
for power among mediterranean
countries, weighted by US and Russian support, and reflected on this

region being the starting point for the current refugee crisis.

Heading a little closer to home, Admiral Stavridis laid out some of the unique challenges faced by the countries on the Caribbean Sea. Once ruled by the Spanish Empire, the

Caribbean is now a prime waterway for the transport of goods. It is also home to some of the most dangerous countries in the world, due to the dominance of gangs, the violence of the narcotics trade, and frequent natural disasters. All of these lead citizens to flee and become refugees elsewhere.

Finally, ADM Stavridis came to the Arctic Ocean, the "top" of the Earth, which explorers used to believe held a temperate zone. The United States is

still finding a strategy for its presence in the region, while Russia continues to increase its own presence. With the Arctic ice melting, ADM Stavridis predicts that by mid-century, we will be able to sail across the top of the world year-round — the Arctic as a temperate zone, after all. The area will likely face continuing challenges as the ice melts, since new lanes of transit will open, along with new resources becoming available.

Considering the oceans of the world in a broader scope, ADM Stavridis discussed both challenges and opportunities for improvement. He described the oceans as the "world's largest crime scene," with problems like pollution and plastics, underreported fishing, piracy, and natural disasters.

So how do we create a better strategy for using our world's waterways? By listening better — to ourselves, our opponents, and the oceans themselves; and also by forging creative new alliances between countries and between public and private organizations; and,

"News flash: there is

the top of the world

now. But, the ice is

no temperate zone at

melting...by the middle

of this century, year-

round, we'll be able to

the world. And this has

significant implications

for geopolitics and for

the recovery of hydro-

» ADM JAMES STAVRIDIS

carbons."

sail across the top of

finally, by holding true to our own values.

In the postpresentation Q
& A session with
Jane Wales, President & CEO of
the World Affairs
Council, ADM
Stavridis spoke
more about current world issues
and the United
States' influence
on those issues.
One of the biggest concerns

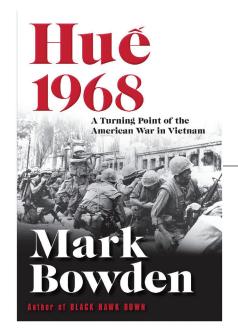
addressed was the threat the Kim Jong Un poses to the world. As a third generation dictator, which is extremely rare, Kim seeks respect on the world stage. The dictator's longterm goal is to have complete control of the entire Korean peninsula and continue his life of power and prestige. There was also discussion about Iran and what they anticipate will happen once the current theocracy ends its reign. Stavridis and Wales went on to discuss current conflicts in Yemen and the crisis in Venezuela. They also touched on China's new status as an economic competitor after spending the last 50 years raising their citizens out of poverty.

The Admiral's talk concluded on

two notes about refugees and service to our country. He said that, as a nation, we need to remember that there are compassionate and pragmatic reasons for bringing refugees into the country. He shared an anecdote about a young Syrian father holding his toddler's hand and carrying a baby in his backpack, as they fled their homeland. Stavridis spoke to the endurance, courage, and bravery of that young man and said that people with those values are the ones that he wants on his team. Those are the people who, in this first generation, will start small businesses, send their kids to college, and then the following generations will be CEOs of major companies.

He ended with a word of encouragement for others to serve their country in some capacity. ADM
Stavridis, who was vetted as a potential pick for Hillary Clinton's running mate in the 2016 election, shared his hope that those who are interested in national service would: be centrist, balanced, and respectful to other people; listen more than they speak; be smart and hold their own values; and show a good sense of humor and humility.

To view ADM Stavridis' talk, visit https://www.youtube.com/watch?v=ZjOhB_7Ci7w.



n 25 September 2017, renowned author and journalist Mark Bowden spoke at the Marines' Memorial Club. Bowden and the evening's moderator, Major General Raymond Smith, USMC (Ret), discussed a pivotal moment in the history of the Vietnam War. MajGen Smith was a Company Commander at the Battle of Hue. Richard Horner, another former Marine who fought in the battle, joined Bowden and Smith for the discussion.

Bowden, formerly of *The Philadel-phia Enquirer* and *Vanity Fair*, and the author of *Black Hawk Down*, considers *Hue 1968* to be his most ambitious book yet. This is a true story and Bowden called it "one of the most powerful stories" he's written. He also shared that one of his writing goals is to describe what actually happened. It is his duty to share both the heroism and the terrible moments of the whole experience.

The author pointed out that the Battle of Hue is not in the general public's memory of the Vietnam War, but while the battle is often forgotten, it was a turning point in the Vietnam War. Hue has tremendous significance for being one of the bloodiest and most difficult moments of the war. The battle raged for 24 days, with some of the most intense urban combat since World War II.

MEET THE AUTHOR

>> Mark Bowden Hue 1968: A Turning Point of the American War in Vietnam

Bowden describes himself as "professionally curious about how and why things happen in this world" and said that he writes to arrive at his own understanding of what happened. By interviewing scores of Vietnamese Veterans and civilians and hundreds of American Veterans, Bowden was able to create that better understanding of the people involved in the Battle of Hue. These interviews and research were conducted over a six year period. Stateside, he worked with the LBJ Presidential Library, the National Archives, and the Oral History Project at the Marine Corps Museum. His research informed his point of view from the American perspective as well as from the Vietnamese perspective, where this war was a multi-generational struggle for independence.

Bowden and Smith addressed several audience questions about the specifics of the battle, especially around which side won and at what cost. While the American forces did successfully recapture the city, Bowden noted that more Vietnamese civilians were killed than actual combatants. Several thousand people were killed during this time; 80% of the city was destroyed; and 80% of civilians were left homeless. The American leadership at the time, both in Vietnam and in Washington, had a complete misunderstanding of what awaited them inside Hue.

Bowden also shared that since so many people were removed from the city soon after the battle began, it was often difficult, as he conducted his research, to find people whose stories took them all the way through the battle.

The event concluded with discussion of how American forces might still be present in Vietnam if there were a candidate who could garner enough support to create a democratic government there.



Tribe: On Homecoming and Belonging by Sebastian Junger

Sea Power: The History and Geopolitics of the World's Oceans by ADM James Stavridis, USN (Ret.)

Hue 1968: A Turning Point of the American War in Vietnam by Mark Bowden

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What Now, Lieutenant?: Leadership Forged from Vietnam, Desert Storm, and Beyond by General Richard "Butch" Neal, USMC (Ret.)

US ARMY | SECURITY GENERAL IN THE ROBERT INDO-ASIA BROWN | PACIFIC

n 12 October 2017. General Robert Brown, US Army visited the Marines' Memorial Club to discuss "Security in the Indo-Asia Pacific." General Brown's talk focused primarily on land forces in the region. He also discussed how multi-national leadership is key in bettering the Indo-Asia Pacific.

Major General Mike Myatt introduced the speaker with a brief explanation of GEN Brown's expertise and education. As Commanding General of US Army Pacific (USARPAC), GEN Brown oversees the US Army's largest service component command, headquartered at Fort Shafter, Hawaii, with portions of the command forward deployed and based throughout the Indo-Asia Pacific. His command includes 106,000 active, reserve soldiers and civilians in support of the nation's strategic objectives and commitment to the region. Before attaining his current post, GEN Brown served as Commanding General at the US Army Combined Arms Center at Fort Leavenworth, Kansas.

GEN Brown described the Indo-Asia Pacific as one of the fastest growing regions of the world, with approximately 4 billion inhabitants. Of those 4 billion, 2 billion are actively plugged into the Internet. The region holds seven of the world's eight fastest growing markets and it is projected that by 2050, seven of every 10 people in the world will live in this region. The Indo-Asia Pacific region is home to seven of the 10 largest militaries and three of the largest economies in the

world. The region also holds 24 of the 36 global megacities and 16 different time zones.

As the region has continued to grow, so have threats to its security. GEN Brown highlighted some of the major issues facing the Indo-Asia Pacific today, the most critical being Kim Jong Un and North Korea. Until recently, North Korea lacked the capability to reach beyond South Korea. The Supreme Leader of North Korea, Kim Jong Un, has initiated 88 (and counting) missile launches since 2012. Kim Jong Un considers the survival of his regime to be of utmost importance.

Second, he detailed some of the threats that China and Russia present to the region. While the United States tries to work with China, they often say one thing and then do another. GEN Brown used the example of the Fiery Cross Reef, which China said they would not militarize, but which they now have. He also spoke about how Russia is militarizing the Arctic, even as the United States is still creating a strategy for our presence there. Extremist ideology is also of great concern, with 30 organizations sworn to ISIS within the region.

Aside from the human factor, the Indo-Asia Pacific faces ongoing threats from natural disasters like earthquakes, floods, and tsunamis. By 2020, one billion people will live in disaster-prone areas considered to



be at high to extreme risk.

Finally, GEN Brown talked about Iran, which poses a threat to the region, albeit indirectly, owing to its partnerships with North Korea.

For the future, GEN Brown communicated some ways that the United States works with other national governments to promote democracy in the region. These include engagements with leaders and allies, major training exercises, and the first trilateral meeting of leaders in history. Another major effort has been made to enhance our allies' military efforts so that the United States can have less involvement, GEN Brown also reminded the audience that the United States has the best joint force in the world, but to maintain this distinction, we must continue to work to become more jointly integrated between air, land, sea, cyber, and space.

In the Q&A after his talk, he also spoke about how the North Korean threat has affected people in the region and described how the United States uses off-the-shelf technology, including unmanned aerial systems, to support our efforts in the region.

To view GEN Brown's full presentation, visit https://www.youtube.com/ watch?v=5YuT1trN2Dk.

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THE MARINES' MEMORIAL ASSOCIATION'S 4TH ANNUAL

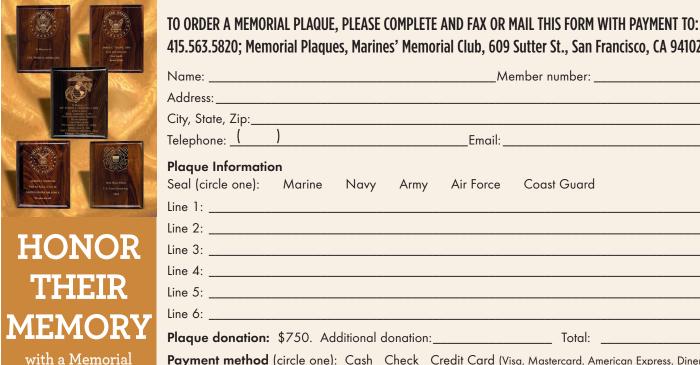
Giving Tree Trimming was celebrated in the Flying Leatherneck Lounge on Saturday afternoon, 2 December 2017. The gathering included Gold Star Moms, as well as Surviving Spouse members, volunteers and guests. With an array of tasty treats and champagne to toast the holiday season, there was time for socializing and arts and crafts.

This project, developed by the Membership Department, lets members and friends personalize ornaments for loved ones. The ornaments are then displayed on the Giving Tree during the holiday season. In the beginning of the new year, we send them to the participating families as keepsakes.

The Marines' Memorial appreciates all of the Giving Tree donations, which support our mission to honor the legacy of military service through programs that commemorate, educate and serve our nation's Veterans, the Currently Serving and their families.







Plaque at the Marines' Memorial Club

415.563.5820; Memorial Plaques, Marines' Memorial Club, 609 Sutter St., San Francisco, CA 94102					
Name:	Member number:				
Address:					
City, State, Zip:					
Telephone: ()	Email:				
Plaque Information Seal (circle one): Marine Navy Arm					
Line 1:					
Line 2:					
Plaque donation: \$750. Additional donation	n: Total:				
Payment method (circle one): Cash Check Credit Card (Visa, Mastercard, American Express, Diners)					
Credit Card number:	Exp:				
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SAN FRANCISCO

FLEET WEEK 2017



his past October, the Marines' Memorial Club participated in Northern California's largest free-to-the-public civic event, San Francisco Fleet Week.

This annual event celebrates our nation's sea services with public events and activities for visiting sailors, Marines and Coast Guardsmen. San Francisco Fleet Week has also become the model Fleet Week for the nation due to its invaluable education and training programs on joint military/civilian humanitarian assistance and disaster response missions.

Fleet Week's Center for Humanitarian Assistance (the Center) gives the event a serious purpose by leveraging the presence of military assets to organize interoperable humanitarian assistance and disaster response training and education programs with local, state and federal first responder agencies. This year, the Center's program began by connecting local civilian emergency personnel with their military counterparts to conduct medical exercises. Participants were flown out to the USS Essex and, while on board, learned about the medical service capabilities onboard US Navy ships. The second part of this exercise, organized in partnership with the San Francisco Department of Emergency Management, involved USS Essex launching a Landing Craft Utility (LCU) to demonstrate the "last tactical mile" delivery of commodities to citizens following a catastrophic event.

The equipment then made its way to Zuckerberg San Francisco General Hospital, where a Shock Trauma Center was erected for interoperability training and tours for medical personnel throughout the city, furthering education and awareness between civilian and military personnel who might be working together in the wake of a disaster.

The week went on to include further training exercises involving multiple entities in a variety of settings, including urban search and rescue and EMS "ride-alongs" for sailors and Marines, all to further the Center's goal of harnessing the presence of the military to strengthen our nation's ability to respond to humanitarian crises.

The Center's eighth annual Senior Leaders Seminar (SLS) provided a forum for military and civilian leaders to discuss best practices in dealing with the various humanitarian issues facing our world today. This year, panel discussions were held on humanitarian assistance challenges and developments, as well as current regional and national disaster and medical surge exercises.

The Marines' Memorial Theater was the venue for the Center's discussion with author, filmmaker, and combat journalist Sebastian Junger. The program was moderated by Jane Wales, CEO of the World Affairs Council, and was later broadcast on National Public Radio (www.youtube.com/watch?v=dnSr-x7aWhg).

Day 2 of the SLS took place onboard the USS Essex and included break-out discussion groups on such topics as lifeline services disruption, community outreach, technological developments, and cyber-security.

This year, the Seminar brought such luminary speakers and attendees as former Secretary of State George P. Shultz. A host of general and flag officers spoke and/or attended, including Vice Admiral James Alexander, USN, Commander, THIRD Fleet; Lieutenant General Lew Craparotta, Commander IMEF; Vice Admiral Fred Midgette, Commander, USCG Pacific Area; Mark Ghilarducci, Director of the Governor's Office of Emergency Services in California; and Bob Fenton, Regional Administrator of FEMA Region IX.

xpanding the former Veterans Seminar to a more robust Veterans Resource Fair in 2017, the Center offered local and regional businesses and organizations the opportunity to showcase programs and employment opportunities offered to Veterans, as







well as advise on issues that transitioning to civilian life can pose. The fair, held at the Marines' Memorial Club, was followed with a talk by Sebastian Junger on his book, Tribe.

The 1st Marine Division Band's annual Honor Our Fallen Concert received an overwhelming response from attendees in the Marines' Memorial Theater. Honor Our Fallen is a moving tribute to post-9/11 service members who have made the ultimate sacrifice for their country.

The San Francisco Olympic Club took home the championship trophy from the San Francisco Fleet Week Softball Tournament. The tournament and the annual Fleet Week Crew Barbeque, organized by the Oakland Navy League, are two of the most popular events for the visiting active duty service members. In the spirit of growing these popular events, San Francisco Fleet Week, along with the Olympic Club, hosted its first annual military/civilian Marksmanship Competition, reviving the Nimitz Cup tradition.

Over a million people around the Bay were dazzled by the annual air show featuring the United States Navy Blue Angels in their F/A-18s, along with other performers including the US Navy Leap Frogs Parachute Team, the US Air Force F-22 Raptor Demonstration Team, and the Canadian Forces 431 Air Demonstration Squadron — the "Snowbirds."

n San Francisco's Marina Green, the Humanitarian Assistance Village provided interactive and educational displays of US military and civilian first responder capabilities. In 2017, the Village expanded to include the STEM Education Center, presented by Verizon, which highlighted the wonders of science, technology, engineering, and mathematics.

The eighth annual San Francisco Fleet Week High School Band Challenge was held on Columbus Day at the historic Band Shell inside Golden Gate Park. Since 2010, the Band Challenge has contributed over \$200,000 to sup-





port music and art programs in Bay Area schools. This year, seven bands put on sensational performances for cheering crowds. The First Marine Division Band filled the intermissions with modern and patriotic arrangements. This year's winning band was Santa Teresa High School Marching Band & Color Guard from San Jose, who celebrated as they received a check for \$10,000. Prize money was awarded to all participating bands.

With great memories of Fleet Week 2017 remaining, the nonprofit San Francisco Fleet Week Association is already planning for 2018. You can donate to help keep this tradition alive and watch for activities by following San Francisco Fleet Week on Facebook (www.facebook.com/Fleet-Week) and at www.fleetweeksf.org.







CEREMONY+CELEBRATION

242nd BIRTHDAY BALL

FOR THE UNITED STATES MARINE CORPS



THE MARINES' MEMORIAL ASSOCIATION CELEBRATED THE 242ND

Birthday of our beloved Corps in grand style. While most Marine Corps birthday celebrations had wrapped up around the country, the Club celebrated on Saturday 18 November with distinguished Guest of Honor, General Robert B. Neller, Commandant of the Marines Corps.

The evening began in the Marines' Memorial Theatre with musical entertainment by the 1st Marine Division Band, Camp Pendleton, CA. Lieutenant General Jan Huly welcomed the crowd of nearly 600 in his new role as President & CEO. With precision excellence, the 23rd Marines detail joined the band in creating a flawless ceremony and impressive backdrop to the birthday address by our Commandant. General Neller acknowledged honored guest and former President & CEO Major General Mike Myatt for his years of service to the Corps and most recently to the Marines' Memorial Association.

Once the formalities of the ceremony were complete, it was party time! Guests feasted on the culinary magic of Executive Chef Paul Lozito and his team, while being entertained by three bands in three separate ballrooms plus the Spinheads on the top deck.

As the evening came to a close, many attendees were already making their plans to attend next year's celebration, which is scheduled for Saturday 17 November 2018.





















CALL FOR **SCHOLARSHIP** APPLICATIONS

he Marines' Memorial Association will award \$165,000 in scholarships for the academic year beginning August 2018. Applications open on 8 January 2018 at MarineClub.org/scholarshipinfo.

The selection process is based on merit, as well as a personal statement and three letters of recommendation.

The following scholarships are for **Veterans of the US Armed Forces.**

This year we have two NEW scholarships: the Richard & Susan Braun Family Scholarship and the Caesar Viglienzone Memorial Scholarship.

Richard M. Braun, M.D., Navy Veteran, served in Okinawa and Vietnam with the 1st Marine Division in 1965. He and his wife, Susan, are Benefactor members who have funded this scholarship to support the efforts of young men and women transitioning from military service. One (1) Richard & Susan Braun Family Scholarship in the amount of \$5,000 is available. To be eligible for the Richard & Susan Braun Family Scholarship, applicants:

- Must have served honorably in any branch of the US Armed Forces
- Must be full-time students attending accredited nonprofit undergraduate programs in the United States
- · Marines' Memorial membership is not required

Twenty-one-year-old PFC Caesar Viglienzone, USA was killed by a roadside bomb in Baghdad in 2006. His parents, Dennis and Norma Viglienzone, are Marines' Memorial members and have attended many Gold Star Parents Honor & Remembrance events. The scholarship is funded by Victor and Karen Linck and other friends of the Viglienzones. One (1) Caesar Viglienzone Memorial Scholarship will be awarded in the amount of \$5,000. To be eligible for the Caesar Viglienzone Memorial Scholarship, applicants:

- Must have served honorably in any branch of the US Armed Forces
- Must be full-time students attending accredited nonprofit undergraduate programs in the United States
- Must be a college sophomore, junior, or senior for the 2018-2019 school year
- · Must have college GPA of 3.0 or higher
- · Marines' Memorial membership is not required

Longtime benefactors Walter and Bonnie Leach have named three (3) scholarships in memory of Walter's nephew, Wesley. Each **Wesley Hammon Leach Scholarship** will award \$2,500. Applicants must:

- Attend an accredited trade or vocational school or a 2-year Associate's program during the 2018/2019 school year
- Have a focus of study that will lead to a viable career, with preference given to students with a medical or nursing focus
- Be an active member of the Marines' Memorial, or a child or grandchild of a member, OR be a student Veteran

MMA members Gerald and Nancy Thomas established the **Dr. Nancy M. Schonher Scholarship** to honor Nancy's mother Nancy M. Schonher, M.D. Dr. Schonher was a US Naval Officer and one of the first female military physicians, serving during the latter months of WWII. This scholarship will award \$5,000 to one (1) eligible applicant who:

- Is female and meets ONE of the following:
 - Is an active duty service member or a reservist in the US Armed Forces
 - Has separated honorably from US Armed Forces since 2013
 - Has recently transitioned from US Active Duty to Medical Service Corps
- Has a Bachelor of Science or equivalent in a medical subject area that is an accepted precursor to the study of medicine
- Attends an advanced Medical program at an accredited American College or University for the 2018-2019 school year, with the goal of becoming a nurse, nurse practitioner, physician's assistant, or medical doctor (MD or OD)
- · Marines' Memorial membership is not required

The Hammer Family Scholarship will provide a \$5,000 award to five (5) eligible military Veterans seeking a degree in the field of math, statistics, chemistry, physics or engineering. James and Linda Hammer are Benefactor Members, frequent visitors and committed supporters of the Marines' Memorial mission. To be eligible for the Hammer Family Scholarship, applicants must:

- Be United States Veterans who have served since 2005
- · Plan to attend a Science, Technology, Engineering,

MarineClub.org/ScholarshipInfo DEADLINE 20 APRIL, 5PM

or Math undergraduate university/college program during the 2018/2019 school year

· Marines' Memorial membership is not required

The Marines' Memorial Tribute Scholarship is designed to aid military personnel leaving full time service and entering an undergraduate college program. It is funded by generous donations from our members and supporters. We will award ten (10) \$5,000 Marines' Memorial Tribute Scholarships this year. Applicants must:

- Have served honorably in the US Armed Forces and EAS'ed or moved to reserve status in the past three years
- Attend an accredited undergraduate program for the 2018-2019 school year
- · No restrictions on majors/courses of study

The following scholarships are for MMA members or their children or grandchildren.

Three (3) Cold War Veterans Scholarships, are available this year in the amount of \$2,500. Established by Walter and Bonnie Leach, this scholarship draws attention to the importance of acknowledging Veterans for their peacetime service. Walter Leach, a Cold War era Marine Veteran, joined the US Marine Corps in 1959 and served for four-and-a-half years. Following his end of active service, he studied Civil Engineering at Cal Poly, Pomona. To be eligible, applicants must:

- Plan to attend a Science, Technology, Engineering, or Math (STEM) undergraduate university/college program
- Be either a member of the Marines' Memorial, or a child or grandchild of a member

One (1) \$2500 Edmund K. Gross Education Scholarship will be awarded this year. This scholarship, created by a close friend of Mr. Gross in his memory, is awarded to a student whose goal is to become a teacher. To be eligible, applicants must:

- Be Education majors at an accredited undergraduate university/college during the 2018/2019 school year
- Be either a member of the Marines' Memorial, or a child or grandchild of a member

The Colonel Richard Hallock Scholarship is in honor of Army Colonel Richard Hallock, USA (Ret.). Colonel Hallock was very proud of his MMA membership, and his wife, Mrs. Hallock, continues her affiliation today. We will award two (2) Colonel Richard Hallock Scholarships in the amount of \$2,500 each. Applicants must:

- Attend an accredited undergraduate program for the 2018-2019 school year
- Be either a member of the Marines' Memorial, or a child or grandchild of a member
- · No restrictions on majors/courses of study

The Evelyn B. Hamilton Health Care Scholarship is named for Marine Evelyn Bukovac Hamilton, who served in the Corps shortly after WWII and then again during the Korean War and was a frequent visitor to the Marines' Memorial Club. One (1) \$2,500 award is available for the 2018-2019 school year. Eligible applicants must:

- Major in an area relating to Health Care at an accredited undergraduate university/college during the 2018/2019 school year
- Be either a member of the Marines' Memorial, or a child or grandchild of a member

The Marines' Memorial Family Scholarship is available to Marines' Memorial members, their dependents, and grand-children. It is funded by generous donations from our members and supporters. We will award ten (10) \$5,000 Marines' Memorial Family Scholarships this year. Applicants must:

- Attend an accredited undergraduate program for the 2018-2019 school year
- Must be either a member of the Marines' Memorial, or a child or grandchild of a member;
- · No restrictions on majors/courses of study.

ESTABLISH A NAMED SCHOLARSHIP

Would you like to sponsor a scholarship to be named after you or a loved one? With a \$25,000 donation, we can work with you to establish such a scholarship. If you are interested, please contact Chelsea Leonard at (415) 658-9210 or ChelseaLeonard@MarineClub.com.

The Marines' Memorial Association is an IRC 501(c)(19) Veterans Organization and complies with the IRC 170(c)(3) of the US Tax Code. Your donation is 100% tax deductible.

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SOARING WITH CHARLIE BOLDEN

hat lifts a black kid growing up in 1950s segregated South Carolina and propels him into outer space?

Asked if he had always dreamed of being a Marine, a pilot, and an astronaut, retired Major General Charles Bolden answers: "Not at all." In fact, at age eight, young Charlie was invited to fly with his father's friend, a former Tuskegee Airman. He did not enjoy the ride. Actually, it was the Navy that had captured his attention.

Men of Annapolis was a popular TV series of the late 1950s that followed the adventures of Dusty Rhodes, a fictitious midshipman at the US Naval Academy. Charlie loved the show and envisioned himself at the Academy one day. Also, "there was another show I watched, about Underwater Demolition Teams," he recalls, "I wanted to do that." So 12-year-old Charlie Bolden had a life plan.

In Bolden's senior year of high school, 1963-64, schools in his hometown of Columbia were still segregated. As the child of two educators, college was a given and the standard options were either to attend a Black college or to leave the South. But the Naval Academy seed had been planted and he carried out a vigorous campaign to get himself there. "Every year, beginning in the seventh grade, I wrote to my congressman and my state's senators [one of whom was Strom Thurmond], asking for an appointment to the Academy," says Bolden. "I kept being told, 'you're a little early. Write again when you're a senior." But when the moment arrived, senior year, when it really counted, the final answers came: No, no, and hell no. Thurmond said that appointing a black boy to the Academy was just not something he could do, politically.

Charlie persevered, writing to Vice President Johnson, who also was empowered to make Academy appointments. As fate would have it, before he could answer, the Vice President became President. "I wrote a letter to the new President," Bolden says. "I let him know I needed help, and would appreciate anything he could do." A few weeks later, a Navy recruiter showed up at the Bolden home, looking for qualified Black and Hispanic young men. William Dawson of Chicago gave the appointment.

One dream attained, one more to go. But Midshipman Bolden soon discovered that the Academy offered no track to Underwater Demolition. As he pondered what to do instead, he watched and learned from his company officer, who was a Marine. "He was tough and fair and reminded me of my father," Bolden remembers. He did enjoy being at sea, but decided to join the Marine Corps after graduation. His high academic standing gave him an aviation option, a good thing since he realized he "didn't like crawling around in the mud." So Bolden and his wife packed for Pensacola. To his surprise, he fell in love the first time he flew.

That USNA company officer was the first in a series of mentors and friends who influenced Bolden's trajectory from Marine Officer, to pilot, to test pilot, to astronaut. Another notable example was Ron McNair, an African American test pilot with a Ph.D. in Physics from MIT and a mastery of jazz saxophone, who wanted nothing more than to go into space (and who tragically died in the Challenger disaster). McNair's passion was contagious and he encouraged his friend to overcome whatever was stopping him from applying to NASA. "My parents had told my brother and me we could do and be anything we wanted," says Bolden.

"I'd forgotten that." So he applied.

Sadly, his father passed before the results came in placing him in the second group of space shuttle astronauts.

After his service as an astronaut, which included piloting the Space Shuttles Columbia and Discovery, Bolden returned to the Naval Academy to serve as Deputy Commandant of Midshipmen, until President Obama nominated him to the position of NASA Administrator in May 2009. He was the first African American to head the agency on a permanent basis.

Bolden is forthcoming on the state of diversity in the US Military. "We try," he says, "but there's still a long way to go in getting equity in the officer ranks. There's much better diversity in combat support, though, and we've long set the standard in the enlisted ranks. As a Marine Recruiter, I heard people say the officer pool is just too small. But how many black colleges do they visit? We have to really reach out, help build the pool." He would also like to see more effort spent at the Basic School guiding minority students to successfully compete for elite positions.

He also is a great proponent of Black History Month. "My son, a Marine Colonel, is married to an Australian," he explains. "Their daughters are light skinned. One of them asked me why we celebrate Black History Month. All she's known is the Marine Corps. Her friends are white. She doesn't have the baggage. I said I hope there'll come a time when we won't have to. But think back to your history books: we still have to supplement what you learn as 'American history." History is in the making every day, and when the color of an astronaut's, a general's, or any great achiever's skin is no longer news, says Charlie Bolden, "that will be a great thing."



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New listings in red. Clubs with * offer overnight lodging. Visit MarineClub.com/reciprocalclubs to learn more.

UNITED STATES

ALASKA Anchorage: Petroleum Club ARIZONA Phoenix: University Club of Phoenix CALIFORNIA Bakersfield: Petroleum Club Benicia: Benicia Yacht Club Berkeley: Berkeley City Club* City of Industry: Pacific Palms Resort* Coronado: Coronado Cays Yacht Club Eureka: Ingomar Club Los Angeles: Los Angeles Athletic Club*; Griffin Club Marina del Rey: California Yacht Club Newport Beach: Balboa Bay Club & Resort*; Pacific Club Oxnard: Tower Club Pacific Palisades: Riviera Country Club* Pasadena: The Athenaeum*; University Club of Pasadena Sacramento: Sutter Club San Francisco: Golden Gate Yacht Club Santa Barbara: University Club of Santa Barbara; Santa Barbara Club COLORADO Colorado Springs: El Paso Club Denver: Denver Athletic Club; University Club **CONNECTICUT** Hartford: Hartford Club **New Haven:** Elm City Club*; New Haven Lawn Club*; Mory's Association New London: Thames Club **DELAWARE** Wilmington: The University and Whist Club **DISTRICT OF COLUMBIA** Washington, DC: Army and Navy Club*; Capitol Hill Club; Georgetown Club **FLORIDA** Jacksonville: River Club; Epping Forest Yacht Club Orlando: University Club of Orlando Sarasota: Sarasota Yacht Club Tallahassee: Governors Club Tampa: Tampa Club GEORGIA Atlanta: The Commerce Club; The Georgian Club; City Club of Buckhead Augusta: Pinnacle Club HAWAII Hilo: Hilo Yacht Club Honolulu: Pacific Club; Plaza Club ILLINOIS Chicago: Union League Club*; University Club*; The Standard Club*; Buckingham Athletic Club*; The Cliff Dwellers Rockford: University Club of Rockford Springfield: The Sangamo Club INDIANA Fort Wayne: Summit Club Indianapolis: Columbia Club* **IOWA** Des Moines: Embassy Club; Embassy Club – West **KANSAS** Topeka: Top of the Tower **KENTUCKY** Covington: Metropolitan Club of Kentucky LOUISIANA New Orleans: Plimsoll Club MAINE Portland: Cumberland Club MARYLAND Annapolis: Naval Academy Club Baltimore: The Center Club; The Engineers Club of Baltimore; Johns Hopkins Club **MASSACHUSETTS** Boston: Harvard Club of Boston*; Algonquin Club* New Bedford: Wamsutta Club Quincy: Neighborhood Club of Quincy MICHIGAN Detroit: Detroit Athletic Club* Grand Rapids: University Club Iron Mountain: Chippewa Club Kalamazoo: Beacon Club Saginaw: Saginaw Club MINNESOTA Minneapolis: Minneapolis Club* St. Paul: University Club of St. Paul MISSOURI Saint Louis: Missouri Athletic Club* MONTANA Helena: Montana Club NEBRASKA Lincoln: Nebraska Club **NEW HAMPSHIRE** Portsmouth: The One Hundred Club **NEW JERSEY** Florham Park: Park Avenue Club **NEW YORK** Albany: Fort Orange Club*; University Club of Albany* Binghamton: Binghamton Club Brooklyn: Montauk Club Buffalo: Saturn Club* New York City: New York Athletic Club*; Yale Club of New York City*; Princeton Club of New York*; Columbia University Club*; The Cornell Club* Rochester: Genessee Valley Club Staten Island: Belvedere Club Utica: Fort Schuyler Club NORTH CAROLINA Durham: University Club Charlotte: Charlotte City Club Wilmington: City Club at de Rosset* OHIO Cincinnati: Queen City Club* Cleveland: Union Club of Cleveland* Columbus: The Athletic Club* Toledo: The Toledo Club* **OKLAHOMA** Oklahoma City: Beacon Club Tulsa: Summit Club **OREGON** Portland: University Club **PENNSYLVANIA** Lancaster: Hamilton Club of Lancaster Philadelphia: The Union League of Philadelphia*; Racquet Club of Philadelphia* Pittsburgh: Pittsburgh Athletic Assn.*; Allegheny HYP Club Wilkes-Barre: Westmoreland Club RHODE ISLAND East Providence: Squantum Assn. Providence: Hope Club* SOUTH CAROLINA Aiken: Houndslake Country Club Anderson: Anderson Country Club Camden: Springdale Hall Club* Columbia: Palmetto Club Hilton Head Island: South Carolina Yacht Club Rock Hill: City Club of Rock Hill **TENNESSEE Memphis:** University Club; Racquet Club of Memphis **TEXAS** Austin: Austin Club Dallas: Park City Club Fort Worth: Fort Worth Club*; City Club of Fort Worth Houston: The Houston Club San Antonio: Petroleum Club UTAH Park City: Club Lespri* Salt Lake City: Alta Club*

Wherever in the world you go, YOU BELONG.

VIRGINIA Norfolk: Norfolk Yacht & Country Club* Roanoke: The Shenandoah Club WASHINGTON Seattle: Washington Athletic Club*; Harbor Club WISCONSIN Madison: Madison Club La Crosse: The La Crosse Club Milwaukee: University Club of Milwaukee*; Milwaukee Athletic Club* WYOMING Jackson: White Buffalo Club*

INTERNATIONAL

AUSTRALIA Adelaide: Naval, Military, & Airforce Club of South Australia*; Public Schools Club INC.* Brisbane: United Services Club*; Tattersall's Club* Melbourne: Royal Automobile Club of Victoria* Perth: The Western Australian Club Sydney: Royal Automobile Club*; Commercial Travelers' Club LTD* Tasmania: Royal Yacht Club; Launceton Club AUSTRIA Reith bei Kitzbühel: Kitzbühel Country Club* BAHRAIN Manama: Capital Club Bahrain BELGIUM Brussels: International Club-Sainte-Anne Ghent: International Club of Flanders CANADA Alberta: Glencoe Club; Ranchmen's Club; Kensington Riverside Inn, Calgary* Ontario: Royal Canadian Military Institute*; Royal Canadian Yacht Club; Thornhill Golf & Country Club; Windsor Club; Donalda Club Don Mills; Albany Club of Toronto; The London Club; University Club of Toronto* Halifax: The Halifax Club Québec: Club Atwater Vancouver: Vancouver Club*; Vancouver Lawn Tennis & Badminton Club; Terminal City Club Victoria: Union Club of British Columbia* Winnipeg: Manitoba Club CHILE Santiago: Club de la Unión CHINA Hong Kong: Pacific Club; United Services Recreation Club; The Foreign Correspondents' Club Shanghai: Shanghai Racquet Club & Apartments*; Ambassy Club* Suzhou: Han Yuan Club* Taipei, Taiwan: American Club **EGYPT** Cairo: Cairo Capital Club **ENGLAND** Birmingham: Saint Paul's Club Buckinghamshire: Stoke Park Club* Leeds: Club LS1; The New Yorkshire Club Liverpool: Athenaeum Club London: Naval Club*; Naval & Military Club*; Royal Air Force Club*; St. James's Club*; Victory Services Club*; Union Jack Club*; The Sloane*; Lansdowne Club*; East India Club*; City University Club; Royal Over-Seas League*; Morton's Club; Devonshire Club* Norwich: Norfolk Club* Teddington Middlesex: Lensbury Club* FRANCE Paris: Cercle National Des Armées*; St. James Paris* **GERMANY** Frankfurt: Union International Club* INDIA Greater Noida: Stellar Gymkhana Club* Kolkata: Spring Club; Space Club; Circle Club Karnataka: Mangalore Club New Delhi: Delhi Gymkhana Club* Maharashtra: PYC Hindu Gymkhana*; Deccan Gymkhana* Mumbai: Bombay Presidency Radio Club Limited* Rajasthan: Jaisal Club*; Jodhpur Club* Secunderabad: Chiraan Fort Club* West Bengal: Tollygunge Club Niligiris: Nani's Nook* INDONESIA Jakarta: The American Club Jakarta IRELAND Dublin: St. Stephen's Green Hibernian Club* Londonderry: Beech Hill Country House Hotel* ITALY Rome: Circolo Antico Tiro a JAPAN Tokyo: Tokyo American Club Kobe: Kobe Club Yokohama: Yokohama Country & Athletic Club bi: Capital Club East Africa KOREA Seoul: Seoul Club MEXICO Mexico City: University Club of Mexico NETHERLANDS Amsterdam: De Industrieel Groote Club **NEW ZEALAND** Christchurch: Canterbury Officers' Club; Canterbury Club* Dunedin: Otago Officers Club NIGERIA Lagos: Capital Club Lagos* PHILIPPINES Manila/Makati City: Manila Polo Club* **PORTUGAL** Porto: Oporto Cricket & Lawn Tennis Club* **SCOTLAND** Aberdeen: Royal Northern & University Club* Edinburgh: The Royal Scots Club*; Royal Over-Seas League* SINGAPORE Scotts Road: The American Club SOUTH AFRICA Port Elizabeth: St. Georges Club* Johannesburg: Rand Club*; Inanda Club* SRI LANKA Colombo: Colombo Swimming Club* **SPAIN** Barcelona: Círculo Ecuestre*; Circulo del Liceo Bilbao: Sociedad Bilbaina* Madrid: Casino de Madrid **SWEDEN** Stockholm: Militarsallskapet I Stockholm **THAILAND** Bangkok: The Capitol Club **UNITED ARAB EMIRATES** Dubai: Capital Club Dubai **ZIMBABWE** Bulawayo: Bulawayo Club*

HAVE A QUESTION ABOUT THE RECIPROCAL CLUB PROGRAM?

Contact CAROL TAYLOR at the Marines' Memorial at CarolTaylor@MarineClub.com.



LOOKING BACK ON A YEAR OF OUTSTANDING **LEADERSHIP**

he Marines' Memorial Board of Directors acknowledges with gratitude the outstanding service of outgoing Board Chairman Lieutenant General Robert Johnson, USMC (Ret.). During his yearlong tenure, General Johnston's guidance was instrumental in our very successful transition from one Marine General to another in the position of President

& CEO. He is completely unflappable and helmed the MMA Board always demonstrating his strong but quiet style of leadership.

General Johnston served for 34 years on active duty in the Marine Corps. He served with the Association's former President & CEO Mike Myatt in Viet Nam in 1965, and with current President & CEO Jan Huly at MCRD San Diego in the early 1970s.

His last duty assignment was as Commander, Marine Forces Atlantic Marine Forces Europe and II Marine Expeditionary Force. During the Gulf War, he served as the CENTCOM Chief-of-Staff. He retired from the US Marine Corps in 1995 and lives in Tucson, Arizona.

fter 20 wonderful years of teaming up with Benziger Family Winery to provide wine for Club events and our Hotel Happy Hour, we have retired our MMC Benziger private label house wines.

In November, we launched three new house wines from 10 Span Vineyards. On the 17th, members and guests enjoyed a special tasting at the Club, with winery representatives pouring their Cabernet, Chardonnay and Pinot Noir.

ABOUT 10 SPAN WINES

Artisan-crafted 10 Span fine wines are sourced from select cool-climate vine-yards along California's Central Coast. Named for the California Condor's wingspan, 10 Span is inspired by these majestic birds to contribute a portion of proceeds to the Ventana Wildlife Society's efforts to reintroduce the endangered California Condor into the wild.

discover our new house wines



TASTING NOTES

10 Span Chardonnay: Rich and elegant with decadent layers of butter, cream, bright citrus and vanilla.

10 Span Cabernet Sauvignon: Rich, smooth and elegantly textured, with flavors of blackberry, ripe dark cherry, black currant, and cassis that blend into cocoa, tobacco and toasted oak.

10 Span Pinot Noir: A heady aroma of cherries carries through to the palate, then opens up to a touch of red currants and a hint of spice.

BENZIGER UPDATE

The Benziger family continues to make fantastic wines since being acquired by The Wine Group in June 2015.

Our Catering Department will continue to offer Benziger wines for your special events. We also still have some Benziger/Marines' Memorial private label bottles available for sale. You can purchase them at the Club or online at the MarineClubStore.com while supplies last.



The Marines' Memorial Club is a twelve story building with 138 guest rooms and suites; the Leatherneck Steakhouse, the twelfth floor dining room with a vibrant view of San Francisco's bridges; a library; and a world-class health club with a lap swimming pool.

Membership in the Marines' Memorial Club is open to all Veterans of the United States Armed Forces. Effective 1 January 2005, by virtue of Veterans' contributions, the Association is able to offer free annual membership to all Currently Serving members of the US Armed Forces who come to stay at the Marines' Memorial Club to use the facility. For members and their guests who stay overnight in the Club, the room rates are the most reasonable in San Francisco.

Members may use the Club for the observance of the occasions that are significant in their own personal lives, such as reunions, weddings, and receptions. The most gratifying experience may be the spontaneous camaraderie with those who share like values and ideals.

The enduring vision of the Marines' Memorial Club continues: "A tribute to those who have gone before; and a service to those who carry on." While browsing amidst the Club's commemorative exhibits, take a few moments to listen to the voices that speak from the books, the photos, the citations, and the artwork. The Marines' Memorial Club is theirs and you are welcome in their home.

MEMBERSHIP IN
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MARINES' MEMORIAL ASSOCIATION

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